# HALF-YEAR RESULTS 2018

24 JULY 2018



# **SUMMARY**

- REAL ESTATE MARKET
- STRATEGY
- 2018 HALF-YEAR RESULTS
- **4** CORPORATE SOCIAL RESPONSIBILITY
- DEVELOPMENTS
- OUTLOOK
- APPENDICES

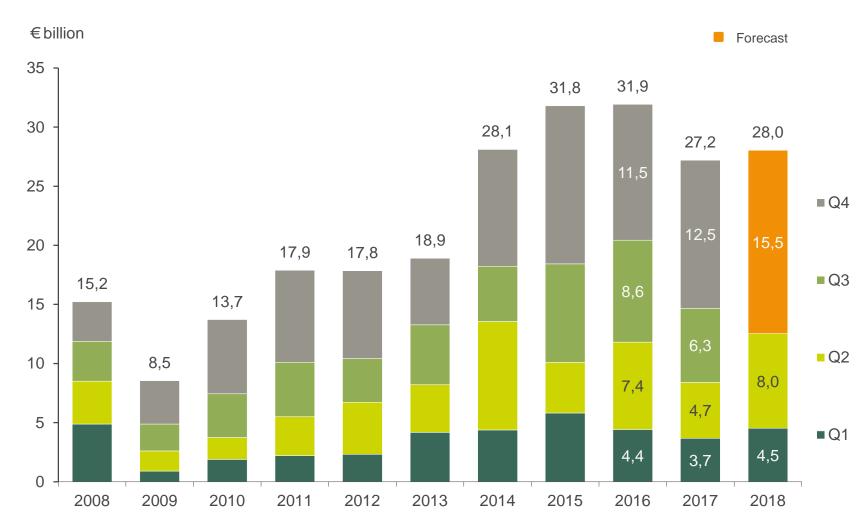




# **REAL ESTATE MARKET**



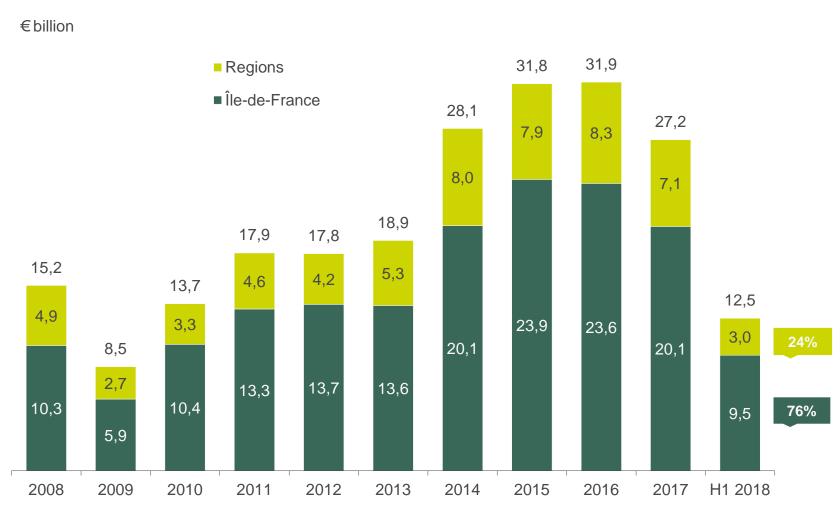
# INVESTMENT IN COMMERCIAL REAL ESTATE IN FRANCE





Source BNP PARIBAS

# INVESTMENT IN COMMERCIAL REAL ESTATE IN FRANCE



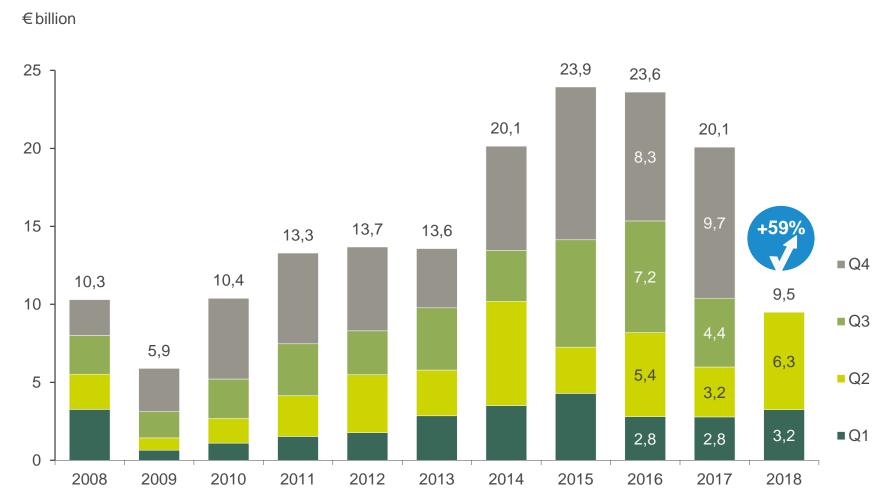


Source BNP PARIBAS

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# INVESTMENT IN PARIS REGION (ILE-DE-FRANCE)

#### A VERY DYNAMIC 1ST HALF

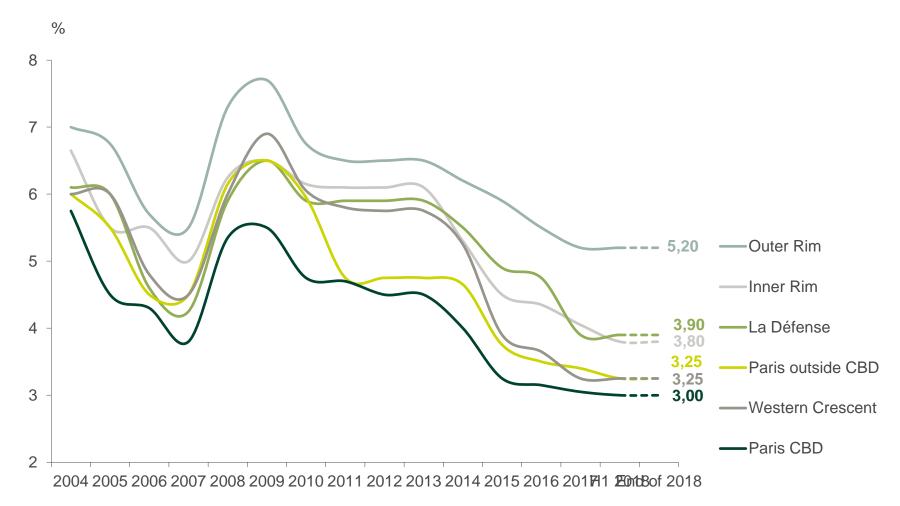




Source BNP PARIBAS

# AVERAGE YIELD - OFFICE PARIS REGION (ILE-DE-FRANCE)

#### STILL CURRENT YIELD COMPRESSION



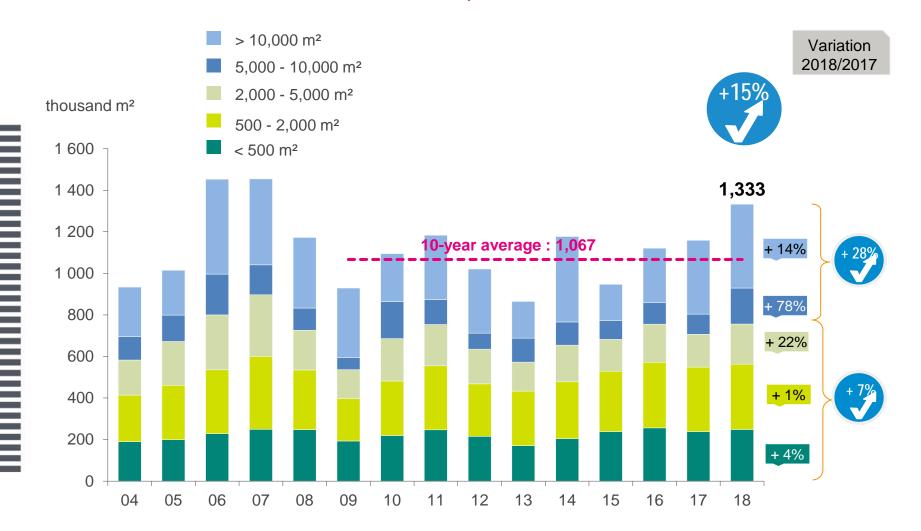


Source BNP PARIBAS

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# RENTAL TAKE UP BY SURFACE AREA IN THE PARIS REGION FIRST HALF

#### + 28% COMPARED TO 2017, + 18% ON 10-YEAR AVERAGE

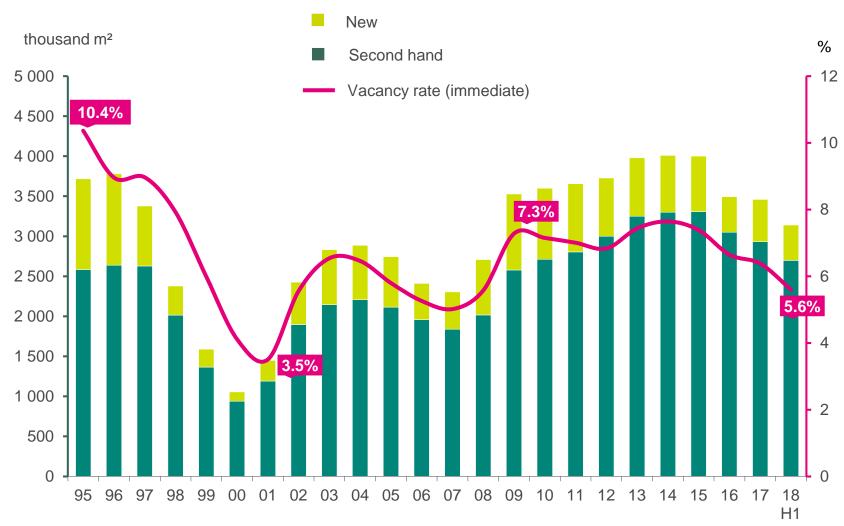




Source BNP PARIBAS

# IMMEDIATE RENTAL SUPPLY AND VACANCY RATE IN PARIS REGION

#### **IMMEDIATE OFFER, - 10% IN 6 MONTHS**

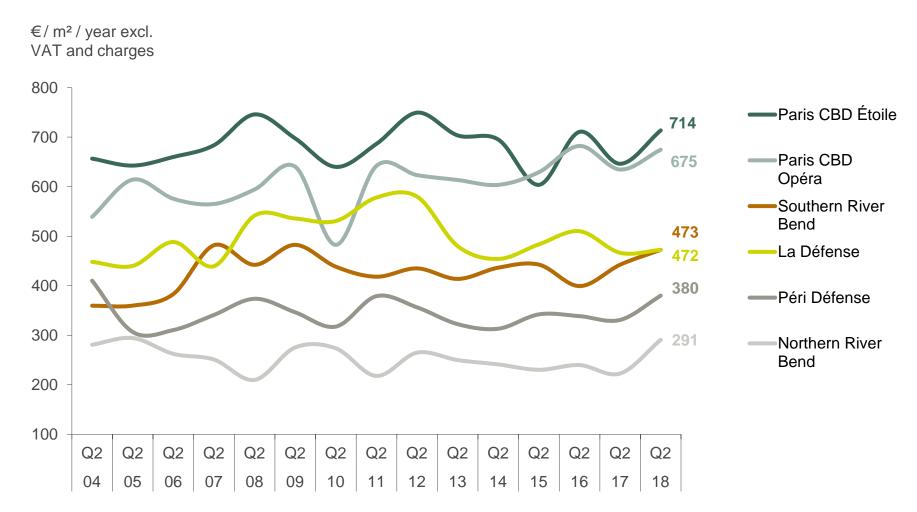




Source BNP PARIBAS

# AVERAGE HEADLINE RENTS - NEW OFFICES (OVER 12 MONTHS)

#### **FAVOURABLE TENDENCY**





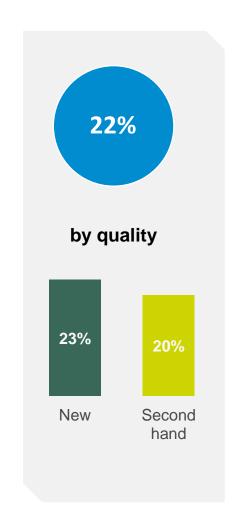
Source BNP PARIBAS

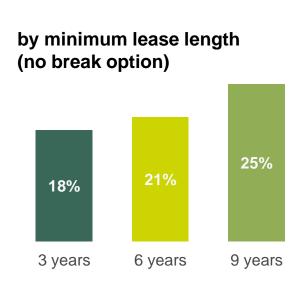
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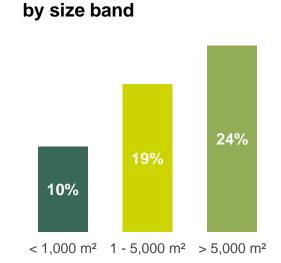
Source BNP PARIBAS

# INCENTIVES IN 2018 (ALL UNIT SIZE, OVER 12 MONTHS)

#### **INCENTIVES STILL SIGNIFICANT**









Source BNP PARIBAS

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# **STRATEGY**



### THE STRATEGIC PLAN PURSUED

# Objective: to increase the portfolio to € 1.5 bn

- Three growth areas:
  - Direct acquisition of secure assets
  - Development of new buildings on existing land or to be acquired
  - External growth
- Targeted development in established locations (transport, economic areas) in particular within Greater Paris:
  - Creation of business parks providing services meeting tenants' requests
  - ▶ Investments in service areas

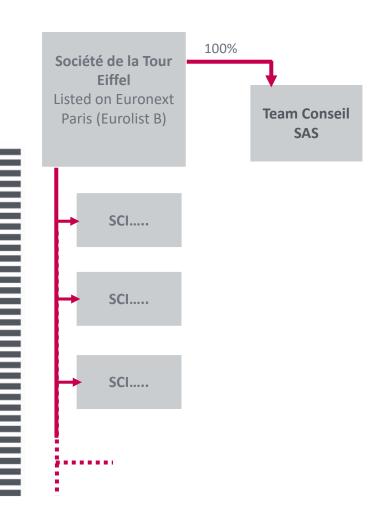
- Critical size
- High rental dynamic
- Support for tenants' needs

- Close management with tenant customers:
  - ▶ Internal property management (rental, commercial, technical and administrative)
  - ▶ ISO 9001 et 14001
  - High level of environmental commitment



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### AN INTEGRATED OPERATOR WITH TEAM CONSEIL





- A team of competent, responsive professionals
- Business authorisations : Management and Transactions
- Skills internalised
  - Leasing
  - Acquisitions and disposals
  - Delegated Project Management
  - Administrative management
  - > Technical management
  - > Financial management
- Dual certification (obtained early 2016 and maintained every year)
  - ► ISO 9001 Quality
  - ▶ ISO 14001 Environment
- A dedicated website: www.team-conseil.fr





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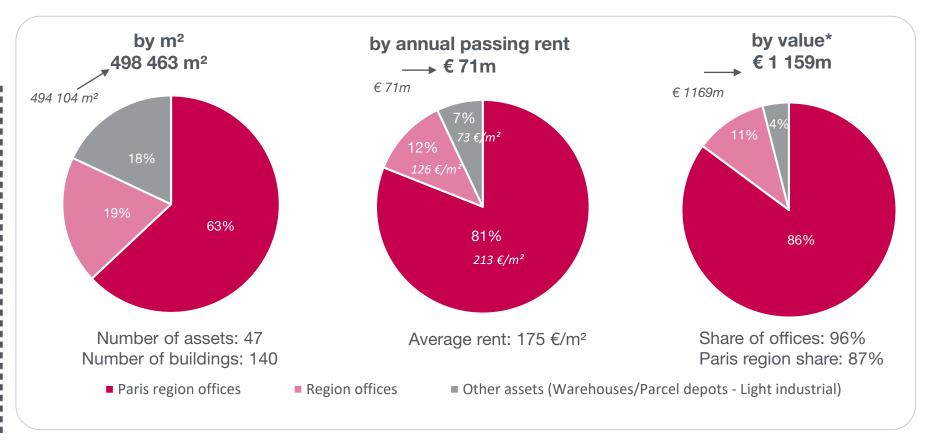


# **2018 HALF-YEAR RESULTS**

- OPERATIONAL RESULTS
- **②** FINANCIAL RESULTS

# A PORTFOLIO FOCUSED ON OFFICE IN PARIS REGION

(COMPARED TO 31.12.2017)

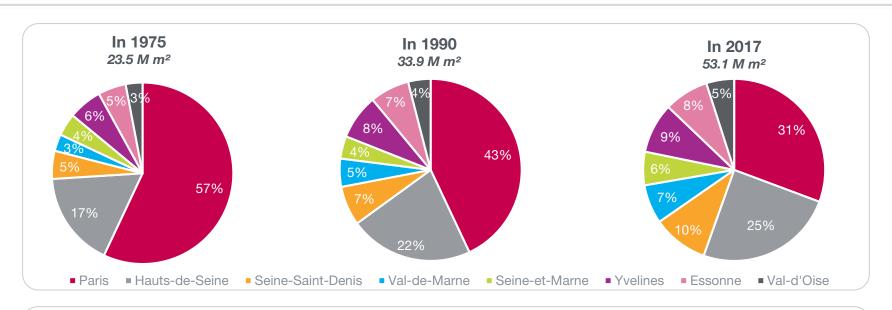


<sup>\*</sup> Including land reserves and constructions



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# DEVELOPMENT OF THE OFFICE PORTFOLIO BY DEPARTMENT IN THE PARIS REGION



Department	1975	1990	2017	CAGR* 1975-2017
75	13 530 987	14 656 718	16 939 862	0.5%
77	893 020	1 515 913	3 020 703	2.9%
78	1 301 317	2 567 668	4 637 996	3.1%
91	1 233 244	2 204 064	4 127 354	2.9%
92	3 941 431	7 605 608	13 652 327	3.0%
93	1 261 203	2 282 974	5 288 907	3.5%
94	769 599	1 857 411	4 034 033	4.0%
95	596 118	1 198 344	2 493 218	3.5%
Total Ile-de-France	23 526 919	33 888 700	54 196 417	2.0%



CAGR: Compound average growth rate

Source ORIE

# A PORTFOLIO FOCUSED ON ILE-DE-FRANCE (PARIS REGION)

Department	Area	% by location	% whole portfolio	Passing rent	% by location	% whole portfolio
		LE DE F	RANCE			
DADIO	10.011	40/	00/	2 227 222	70/	
PARIS	12 341	4%	2%	3 907 808	7%	69
SEINE & MARNE	9 756	3%	2%	833 111	1%	19
YVELINES	58 141	17%	12%	11 143 407	19%	169
ESSONNE	33 323	10%	7%	6 549 521	11%	99
HAUTS DE SEINE	190 056	55%	38%	33 513 921	54%	469
SEINE ST DENIS	28 207	8%	6%	2 217 508	4%	39
VAL DE MARNE	14 153	4%	3%	2 717 469	5%	49
	345 978	100%	69%	59 882 745	100%	849
	345 978	100%	69%	59 882 745	100%	849
	345 978	100% R E G I (		59 882 745	100%	849
BOUCHES DU RHONE	345 978 46 070		ONS	59 882 745 4 890 229	100%	
BOUCHES DU RHONE CALVADOS		REGIO	ONS			79
	46 070	R E G I (	O N S 9%	4 890 229	44%	79 39
CALVADOS	46 070 14 763	REGIO 30% 10%	9% 3%	4 890 229 2 279 127	44% 21%	79 39 09
CALVADOS DOUBS	46 070 14 763 28 165	REGIO 30% 10% 18%	9% 3% 6%	4 890 229 2 279 127 262 139	44% 21% 3%	79 39 09
CALVADOS DOUBS HAUTE GARONNE	46 070 14 763 28 165 13 814	30% 10% 18% 9%	9% 3% 6% 3%	4 890 229 2 279 127 262 139 958 805	44% 21% 3% 9%	79 39 09 19
CALVADOS DOUBS HAUTE GARONNE LOIRET	46 070 14 763 28 165 13 814 4 436	30% 10% 18% 9% 3%	9% 3% 6% 3% 1%	4 890 229 2 279 127 262 139 958 805 276 874	44% 21% 3% 9% 2%	79 39 09
CALVADOS DOUBS HAUTE GARONNE LOIRET MARNE	46 070 14 763 28 165 13 814 4 436 11 350 34 067	30% 10% 18% 9% 3% 7% 22%	9% 3% 6% 3% 1% 2% 7%	4 890 229 2 279 127 262 139 958 805 276 874 808 062 1 604 299	44% 21% 3% 9% 2% 7% 14%	79 39 09 19 09
CALVADOS DOUBS HAUTE GARONNE LOIRET MARNE	46 070 14 763 28 165 13 814 4 436 11 350	30% 10% 18% 9% 3% 7%	9% 3% 6% 3% 1% 2%	4 890 229 2 279 127 262 139 958 805 276 874 808 062	44% 21% 3% 9% 2% 7%	7° 3° 0° 1° 0°

End 2017 Ile- de-France rents on whole portfolio: 86%

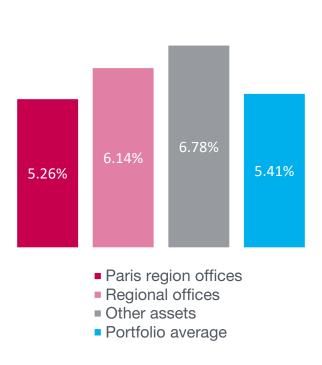


# A SUSTAINABLE YIELD

#### PORTFOLIO VALUE INCLUDING DEVELOPMENTS

#### € 1 159M EXCL. TRANSFER RIGHTS- €1 239M INCL. TRANSFER RIGHTS

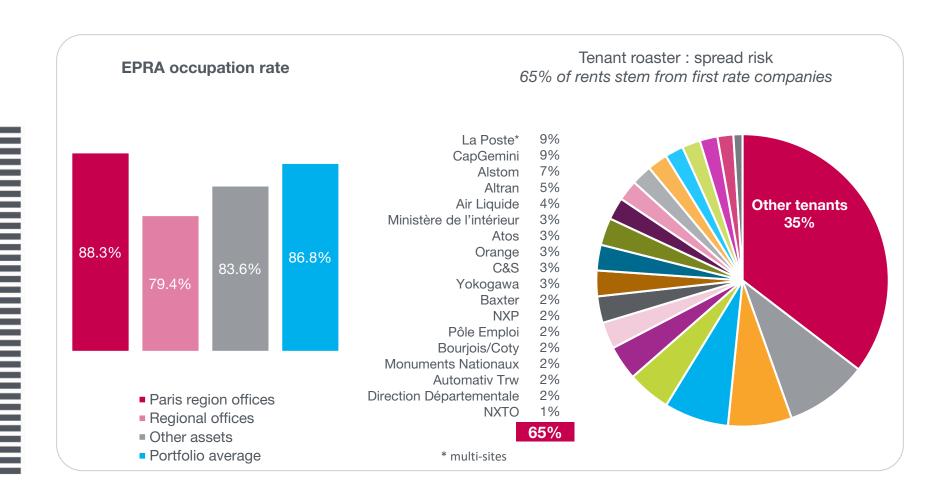






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### SOUND AND SECURED RENTAL INCOME

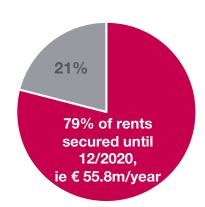


#### NO NOTICEABLE UNPAID RENT



# SECURING RENTS ON LONG TERM BASIS

#### **Rental sustainability**



■ Portfolio ex. Parks: 108 leases

■ Eiffel business parks 3/6/9 : 211 leases

a total of 319 leases

#### **WALT / WALB history in years**



2Q2015 4Q2015 2Q2016 4Q2016 2Q2017 4Q2017 2Q2018







# **2018 HALF-YEAR RESULTS**

- **OPERATIONAL RESULTS**
- **②** FINANCIAL RESULTS



# **KEY FIGURES**

#### **STRONG FUNDAMENTALS**

30/06/2018	31/12/2017		
€ 1 158.6m	€ 1 168.9m		
€ 946.3m	€ 950.2m	Developments focused on new construction	
€ 467.0 m	€ 436.1m	renovations	
2.26%	2.06%	▶ Historically low rates	
40.3%	37.3%		
54.9	58.3	A dividend distribution of € 3 per share	
86.8%	87.5%		
H1 2018	H1 2017	Stable rental income	
€ 34.2m	€ 34.4m		
€ 23.6m	€ 25.5m		
-€ 2.9m	€ 8.0m	▶ A net result marked by a temporary depreciation	
€ 4.2m	€ 8.0m		
€ 18.2m	€ 21.5m		
€ 23.5m	€ 24.8m	▶ Maintained cash-flow	
1.9	2.1		
	€ 1 158.6m	<ul> <li>€ 1 158.6m</li> <li>€ 946.3m</li> <li>€ 950.2m</li> <li>€ 467.0 m</li> <li>€ 436.1m</li> <li>2.26%</li> <li>40.3%</li> <li>37.3%</li> <li>54.9</li> <li>58.3</li> <li>86.8%</li> <li>87.5%</li> <li>H1 2018</li> <li>H1 2017</li> <li>€ 34.2m</li> <li>€ 23.6m</li> <li>€ 25.5m</li> <li>€ 2.9m</li> <li>€ 8.0m</li> <li>€ 4.2m</li> <li>€ 8.0m</li> <li>€ 21.5m</li> <li>€ 24.8m</li> </ul>	



<sup>(\*)</sup> fully diluted number of shares at end of period

<sup>(\*\*)</sup> weighted average of outstanding shares : 12 269 075 as at 30/06/2018 against 12 134 133 as at 30/06/2017

# **EPRA INDICATORS**

#### **OPERATING PERFORMANCE**

	H1 2018	H1 2017
EPRA earnings	€ 18.2m	€ 21.5m
	30/06/2018	31/12/2017
EPRA net initial yield	5.07 %	5.29 %
EPRA topped-up net initial yield	5.41 %	5.47 %
EPRA vacancy rate	13.2 %	12.5 %
EPRA NAV per share*	€ 54.8	€ 58.2
EPRA NNNAV per share*	€ 54.9	€ 58.3

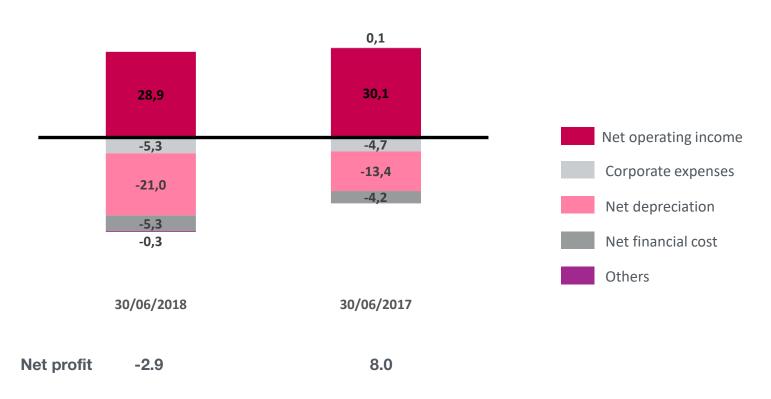
<sup>(\*)</sup> fully diluted number of shares at end of period



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# CONSOLIDATED INCOME STATEMENT

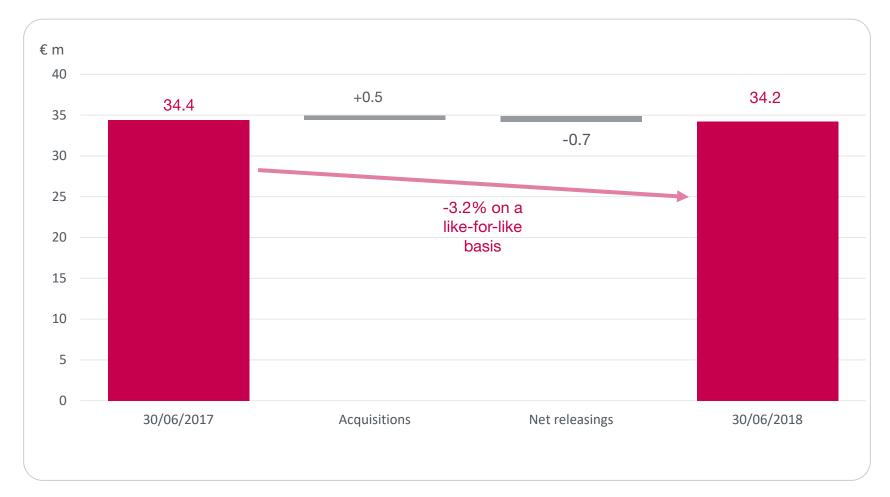
In €m





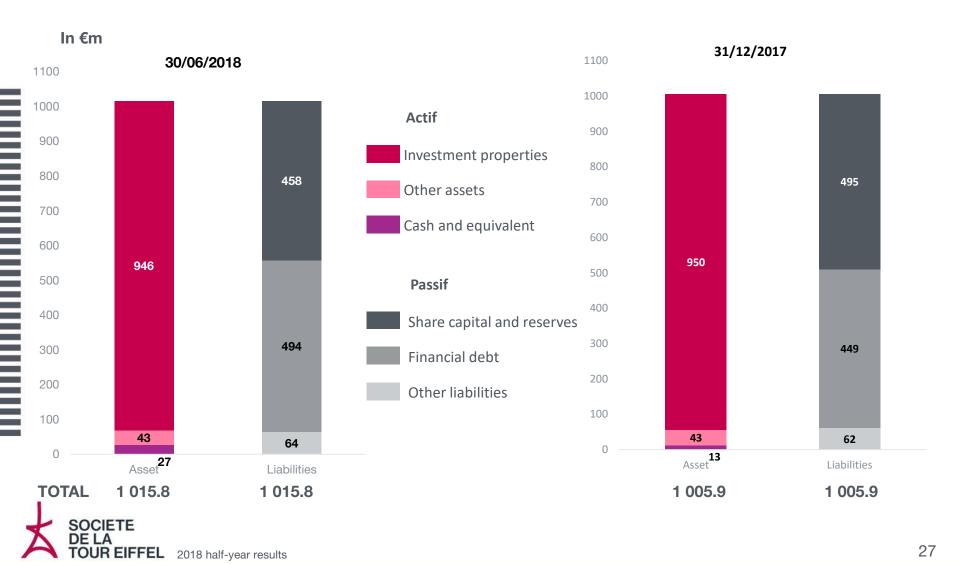
# RENTAL INCOME

#### **STABLE RENTS**





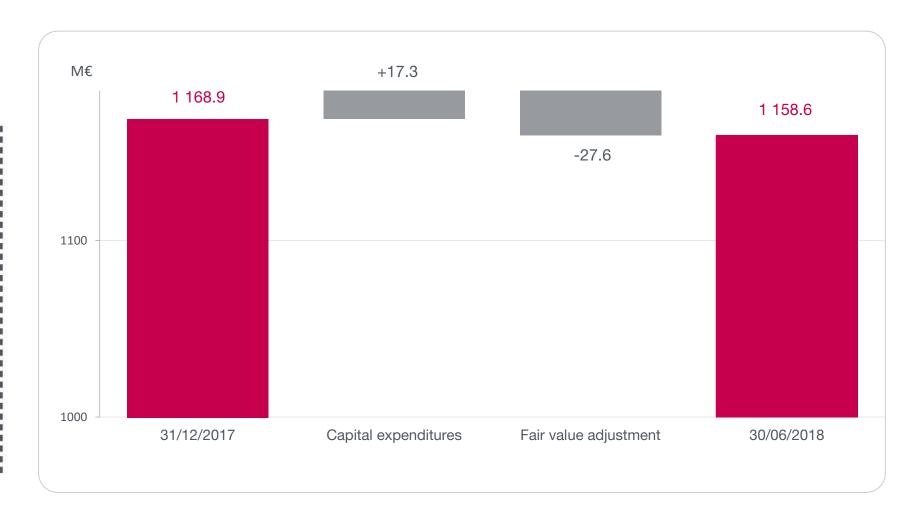
# CONSOLIDATED BALANCE SHEET



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# PORTFOLIO CHANGE IN FAIR VALUE

#### **PORTFOLIO CONSOLIDATION**



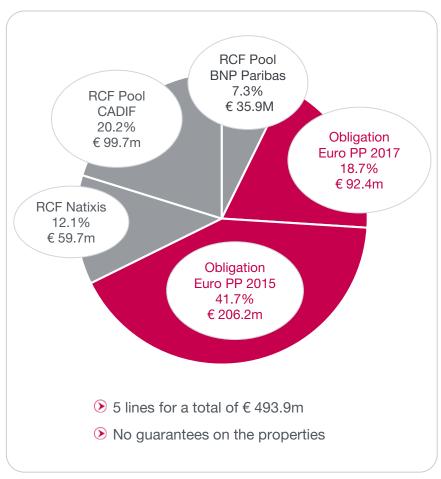


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# FINANCIAL DEBT

#### STILL DIVERSIFIED SOURCES OF FINANCING





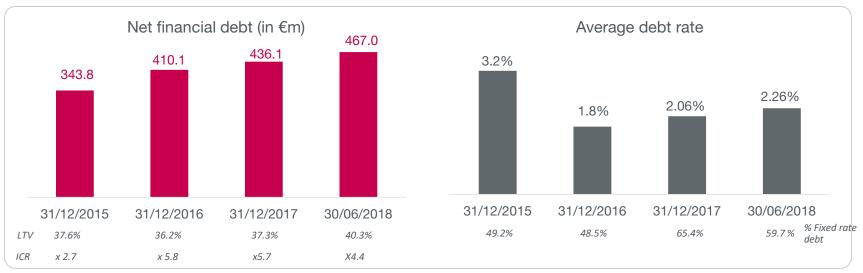
#### As at 31/12/2017





# **DEBT**

#### A CAREFUL FINANCIAL MANAGEMENT



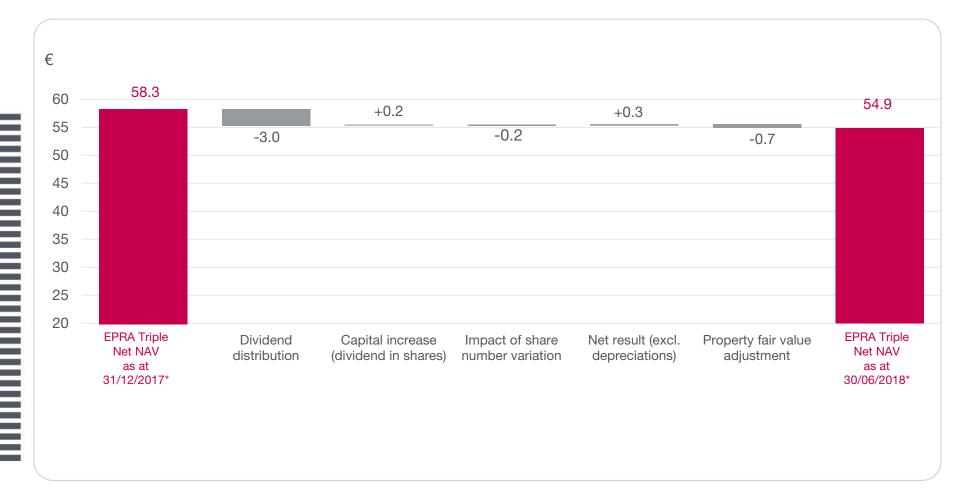


SOCIETE
DE LA
TOUR EIFFEL 2018 half-year results

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# EPRA NNNAV (IN € PER SHARE)

#### A €3 PER SHARE DIVIDEND FOR 2017, PAID IN 2018

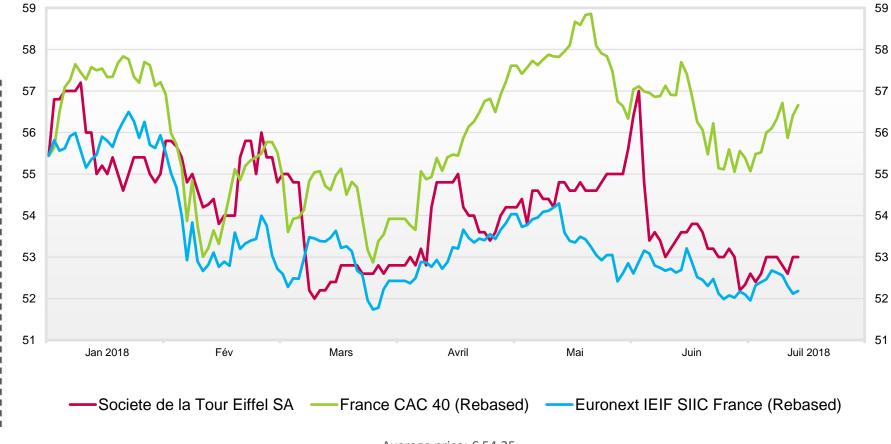


<sup>\*</sup> Fully diluted number of shares: 12 319 103 as at 30/06/2018 compared to 12 272 857 as at 31/12/2017



# 2018 STOCK MARKET TENDENCY

#### STOCK PRICE IN € AS AT 13/07/2018



Average price: € 54.35 Highest price: € 59.80 Lowest price: € 51.00





# **CORPORATE SOCIAL** RESPONSIBILITY



### **ENVIRONNEMENTAL COMMITMENT**



#### To increase attractiveness and portfolio value



Certifications Greater Paris: 71%, Portfolio: 65%

Amélioration en cours des certifications déjà obtenues	Nouvelles certifications
Parc Nanterre Seine : Nivéole (6 040 m²) et Nielle (5 670 m²)	Parc Nanterre Seine : Narval (13 500 m²) ainsi que Nanteuil (5 485 m²) et Niagara (4 104 m²)
Guyancourt - Odyssée (12 183 m²)	Parc Nanterre Seine Redéveloppement Navarque (6 300 m²) : BREEAM RFO
Vélizy – Vauban (7 016 m²) et Energy 2 (5 443 m²)	Parc Nanterre Seine, développement Nanturra (2 790 m²) : BREEAM nouvelle construction
Bagneux – Optima (7 881 m²)	Massy, tranche de 12 600 m <sup>2</sup> : développement, HQE
Montrouge – Eiffel 0 <sub>2</sub> ( 5 222 m <sup>2</sup> )	Parc des Aygalades, Marseille : Olivier ( 3640 m²), BREEAM
Plessis-Robinson - Le Galilée (16 597 m²)	
Campus Effiscience - Caen	

French environmental real estate market intiative: Société de la Tour Eiffel, reelected founding board member of l'Observatoire de l'Immobilier Durable and Odile BATSERE (TEAM Conseil), reelected member of the Bureau



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### A FOUNDATION FAVOURING THE INNOVATION

# Granting a research scholarship

- Scholarship open to students and young professionals, in engineering and architecture under 35
- Theme: innovation in building mutability from a regulatory and technical view point
- Reward: 1 winner, up to 2 000 € / month from September 2018 to June 2019







# **DEVELOPMENTS**

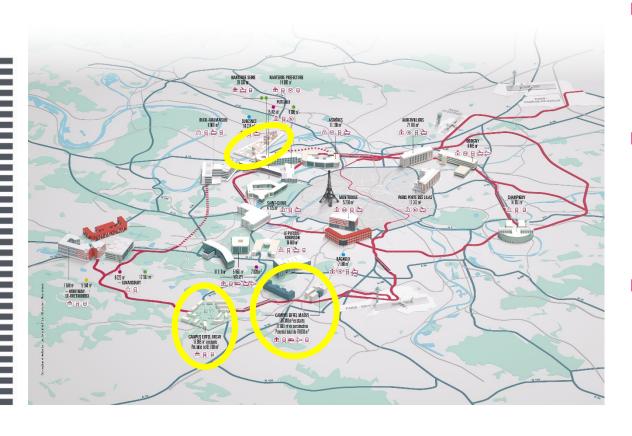


## **DEVELOPMENTS IN PARIS REGION**



### DEVELOPMENTS IN ILE-DE-FRANCE (PARIS REGION)

#### NANTERRE / ORSAY / MASSY

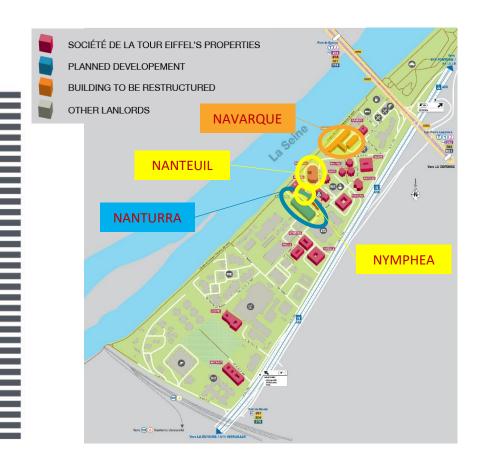


- In Nanterre, the Parc Eiffel La Défense-Nanterre-Seine park benefits from the dynamic of La Défense, first European business district closeby. This park lined by the Seine river and well served by public transportation.
- In Orsay, within the Campus Eiffel d'Orsay, 17,000 m² of office space on 16 buildings in the heart of one of the flagship projects in Greater Paris: the Paris-Saclay science campus (Ecole Normale Sup, Paris Sud University, Polytechnique, etc.)
- In Massy, the Campus Eiffel Massy within the Ampère Atlantis integrated development zone (ZAC) with access to the largest transport hub in the outskirts south of Paris: 2 regional express railway lines (RER), 1 high'speed train station, Orly airport, South Express tramway



## PARC EIFFEL LA DÉFENSE-NANTERRE-SEINE (70 000 M²)

#### **FOUR PROJECTS**



#### Development planned

- NANTURRA: Development of a 2 790 m<sup>2</sup> building for Offices and Light industrial
- Building under redevelopment
  - NANTEUIL: Renovation of a 5 500 m<sup>2</sup> building for Offices
  - NAVARQUE: Restructuring of a 6 300 m<sup>2</sup> building to be suited for Offices and Light industrial. Delivery planned end of December 2018
  - NYMPHEA: Renovation of a 2 900 m² building for Offices. Delivery planned end of October 2018
- Services at the heart of the park to come or newly established
  - Shared company nursery, Restauration
  - Concierge service, fitness center
  - Security control center, waste separation facility

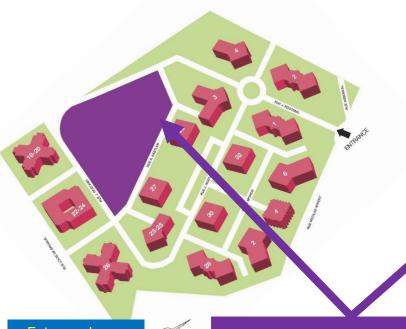


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## CAMPUS EIFFEL ORSAY (17 000 M²) WORKS SOON TO LAUNCHED: 13 560 M² ON AVAILABLE LAND

The Parc Eiffel d'Orsay is located 300 m from the future Greater Paris train station (scheduled for 2027) within the Le Moulon integrated development zone

## PRESENT PARK OCCUPANCY RATE: 84%



Future subway Line 18 Station Orsay - GIF

Development of 1st phase; 13 560 m<sup>2</sup> Building permit obtained on 22/01/2018

#### **FUTURE CAMPUS**







## PROJECT PHASE 1: 13 560 M<sup>2</sup> CERTIFIED HQE EXCELLENT

#### **ARCHITECT PAUL MAYLA**





### CAMPUS EIFFEL MASSY: 70 000 M2 UNDER DEVELOPEMENT



## CAMPUS EIFFEL MASSY - PHASE 1 - CERTIFIED HQE EXCELLENT

#### **ARCHITECTS: SIMONETTI-MALASPINA & ASSOCIES**





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## CAMPUS EIFFEL MASSY - WORKS' PROGRESS





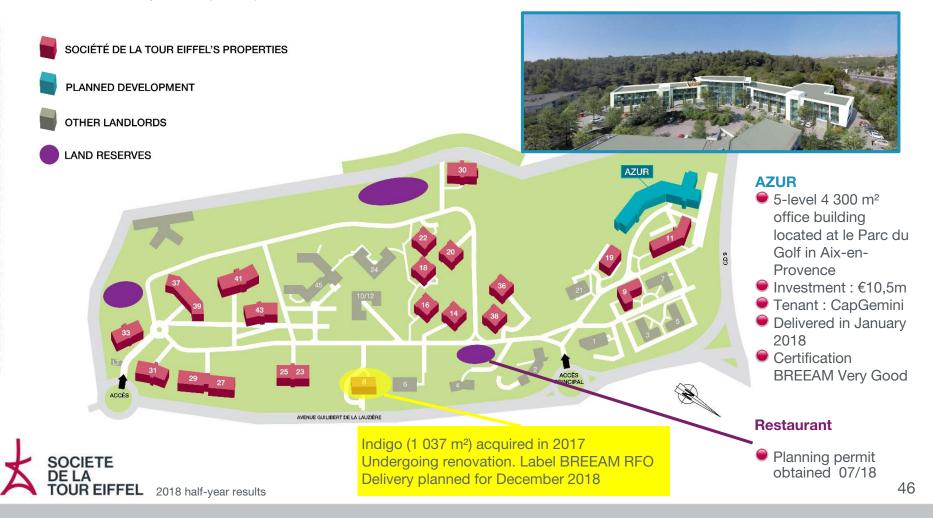
## **DEVELOPMENTS IN THE REGIONS**



# AIX-EN-PROVENCE - PARC DU GOLF (47 000 M²) OWNER OF 30 000 M² (OF WHICH 4 300 M² DELIVERED IN JANUARY 18)

#### An exceptional landscape offering a priviledged work place

- Closed and secure park
- Numerous parking lots
- Landscaped and treelined area
- Ouality work space, pedestrian areas, recreational areas



# PARC DU GOLF IN AIX-EN-PROVENCE - DELIVERY JANUARY 2018 - AZUR - 4 300 M<sup>2</sup> - BREEAM VERY GOOD

#### ARCHITECT: ATELIER D'URBANISME ET D'ARCHITECTURE GÉRARD MANAVELLA





# MARSEILLE - PARC EIFFEL DES AYGALADES (23 000 M²) OWNER OF 19 700 M² (OF WHICH 3 600 M² UNDER CONSTRUCTION)



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## **OUTLOOK**



### 2018 OUTLOOK

- Strategic goal: Raise the size of the portfolio to € 1.5 bn
- 2018 unfolding according to the strategic plan:
  - Developping our projects and pre-leasing
    - In the Paris region: Orsay, Massy and Nanterre
    - In the regions: Marseille and Aix-en-Provence
  - Developping the service offer to the tenants (conciergerie, nursery, fitness center, security center, waste center, restaurant,...)
  - Ensuring permanent partnerships with local authorities
  - Continuous improvement of the rental offer in the clusters
  - Continuing targeted acquisitions





## **APPENDICES**



## CONSOLIDATED INCOME STATEMENT

	HY 2018	HY 2017	
	Net Income	Net Income	Change in Net Income (%)
in €m			
Gross rental income Property operating expenses Net operating income	34.2 -5.3 28.9	34.4 -4.3 30.1	-0.6% -4.1%
Net operating income	20.9	30.1	<b>-4.</b> 1 70
Corporate expenses EBITDA	-5.3 23.6	-4.7 25.5	-7.3%
Net depreciation Impairment & provisions	-13.9 -7.1	-13.3 0.0	
Current operating income % of rents	2.6 7.7%	12.1 35.2%	-78.1%
Result from disposals Other operating income and expenses	- 0.1	0.3	
Operating income % of rents	2.8 8.1%	12.4 36.2%	-77.7%
Net financial cost Other financial income and expenses	-5.3 -0.2	-4.2 -0.2	
Net financial results	-5.6	-4.4	27.7%
Net income before tax	-2.8	8.1	-134.3%
Tax Net profit/loss (Group share) % of rents	-0.2 -2.9 -8.6%	-0.1 8.0 23.3%	-136.7%
Net profit/loss (Group share) per share (*)	-0.2	0.7	-136.2%



## CONSOLIDATED BALANCE SHEET

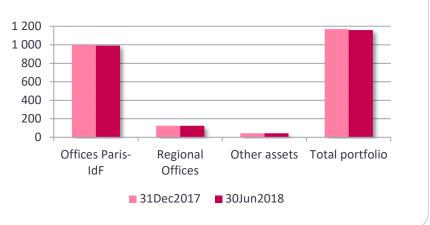
in €m	30Jun2018	31Dec2017	Diff	Diff%
Assets				
Investment properties	936.8	945.9	-9.1	-1.0%
Assets earmarked for disposal	9.5	4.3	5.2	122.9%
Tangible fixed assets	1.1	0.6	0.5	82.0%
Intangible fixed assets	0.3	0.3	0.0	-6.0%
Receivables	41.2	41.8	-0.6	-1.4%
Cash and equivalent	26.9	13.0	13.9	106.7%
Total ASSETS	1 015.8	1 005.9	9.9	1.0%
LIABILITIES				
Share capital and reserves	457.6	495.2	-37.6	-7.6%
including result	-2.9	17.3	-20.2	-117.0%
Long term debt	493.9	449.1	44.8	10.0%
Other liabilities	64.3	61.6	2.7	4.4%
Total LIABILITIES	1 015.8	1 005.9	9.9	1.0%



### PORTFOLIO VALUE VARIATION (FAIR VALUE)

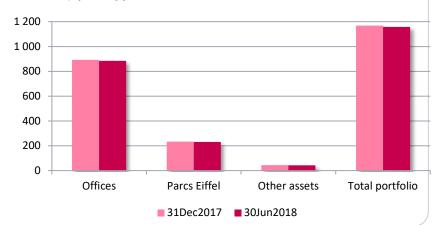
### Valuation of the property portfolio (Fair Value) – Offices / Other assets

in €m	30Jun 2018	31Dec 2017	Diff	Diff %
Offices Paris-IdF	992.0	1 001.4	-9.4	-0.9%
Regional Offices	123.7	124.0	-0.2	-0.2%
Total offices	1 115.7	1 125.3	-9.6	-0.9%
Other assets	42.9	43.5	-0.7	-1.5%
Total portfolio	1 158.6	1 168.9	-10.3	-0.9%



#### Valuation of the property portfolio (Fair Value) per type of assets

in €m	30Jun 2018	31Dec 2017	Diff	Diff %
Offices	885.1	892.5	-7.4	-0.8%
Parcs Eiffel	230.6	232.9	-2.3	-1.0%
Other assets	42.9	43.5	-0.7	-1.5%
Total portfolio	1 158.6	1 168.9	-10.3	-0.9%



Developments H1 2018 :  $\mathop{\in}$  9.0m ; acuqisitions and disposals H1 2018 : N/A

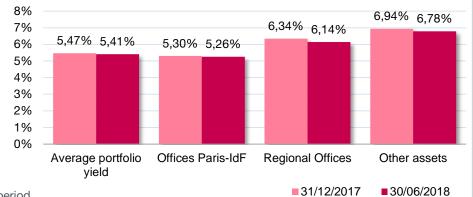


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### PORTFOLIO EPRA YIELD **OFFICES / OTHER ASSETS**

#### EPRA topped-up yield\*

	30Jun 2018	31Dec 2017
Average portfolio yield	5.41%	5.47%
Offices Paris-IdF	5.26%	5.30%
Regional Offices	6.14%	6.34%
Total offices	5.35%	5.41%
Other assets	6.78%	6.94%



(\*) Net Initial Yield EPRA topped-up: annualized rent as at end of period, including running rental concessions, net of expenses, divided by the gross property asset value

#### EPRA Net Initial Yield \*\*

	30Jun 2018	31Dec 2017
Average portfolio yield	5.07%	5.29%
Offices Paris-IdF	4.87%	5.17%
Regional Offices	6.05%	5.73%
Total offices	5.00%	5.23%
Other assets	6.78%	6.94%

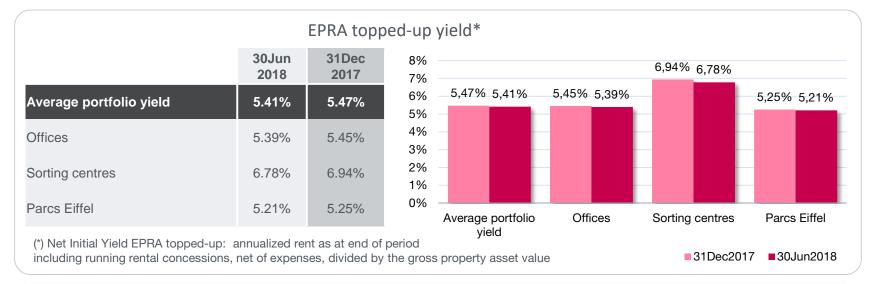
8% 6,94% 6,78% 5,73% 6,05% 7% 5,29% 5,07% 5,17% 4,87% 6% 5% 4% 3% 2% 1% 0% Average portfolio Offices Paris-IdF Regional Offices Other assets yield ■31Dec2017 ■30Jun2018

(\*\*) Net Initial Yield EPRA: annualized rent as at end of period, including running rental concessions, net of expenses, divided by the gross property asset value



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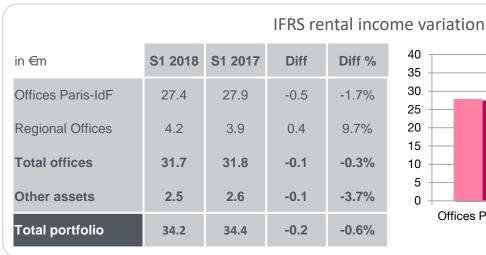
# PORTFOLIO EPRA YIELD BY TYPE OF ASSETS

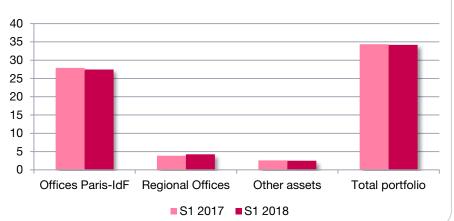


		EPRA Net	Initial Yi	eld **			
EPRA yield	30Jun 2018	31Dec 2017	8% 7%			6,94% 6,78%	
Average portfolio yield	5.07%	5.29%	6% 5%	5,29% <sub>5,07%</sub>	5,28% 5,09%		4,99% 4,65%
Offices	5.09%	5.28%	4% - 3% -				
Sorting centres	6.78%	6.94%	2% - 1% -				
Parcs Eiffel	4.65%	4.99%	0% -	Average portfolio	Offices	Sorting centres	Parcs Eiffel
(**) Net Initial Yield EPRA: annualized including running rental concessions,			the gross pi	yield roperty asset value		■31Dec2017	■30Jun2018

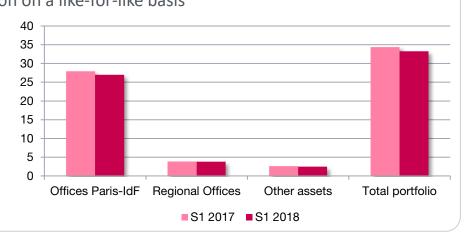


# RENTAL VARIATION OFFICES / OTHER ASSETS





#### IFRS rental income variation on a like-for-like basis S1 2018 S1 2017 in €m Diff Diff % Offices Paris-IdF 27.0 27.9 -0.9-3.3% Regional Offices -2.0% 3.8 3.9 -0.1 **Total offices** 30.8 31.8 -1.0 -3.1% 2.5 Other assets 2.6 -0.1 -3.7% Total portfolio 33.3 34.4 -3.2% -1.1



IFRS Rental income variation on a like-for-like basis = -3.2% Impact of investments on Rental income variation: € +0.5m



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