# HALF YEAR RESULTS 2017

25 JULY 2017



# **SUMMARY**

- **1** REAL ESTATE MARKET
- 2 STRATEGY
- **3** 2017 HALF-YEAR RESULTS
- 4 DEVELOPMENTS
- OUTLOOK



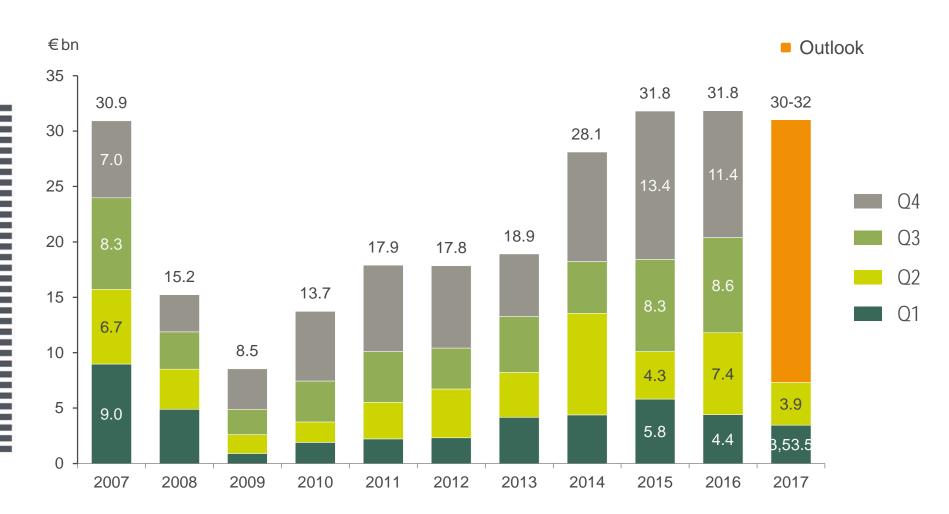


# **REAL ESTATE MARKET**



# INVESTMENT IN FRENCH COMMERCIAL REAL ESTATE

#### GLOBALLY STABLE AT A HIGH LEVEL

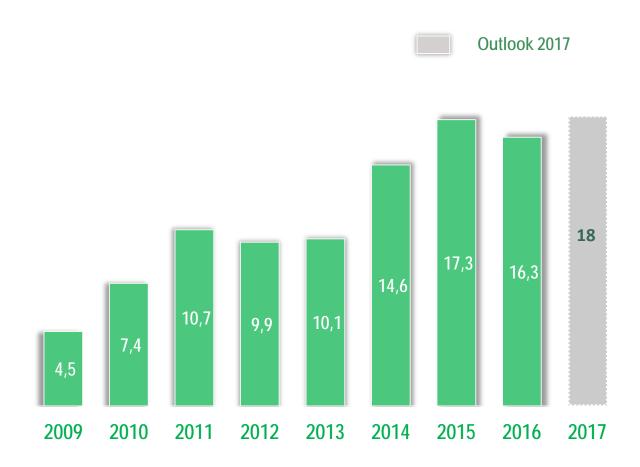




Source BNP PARIBAS

# PARIS REGION OFFICES - EVOLUTION OF INVESTED AMOUNTS

#### STILL DYNAMIC, ABOVE 10-YEAR AVERAGE

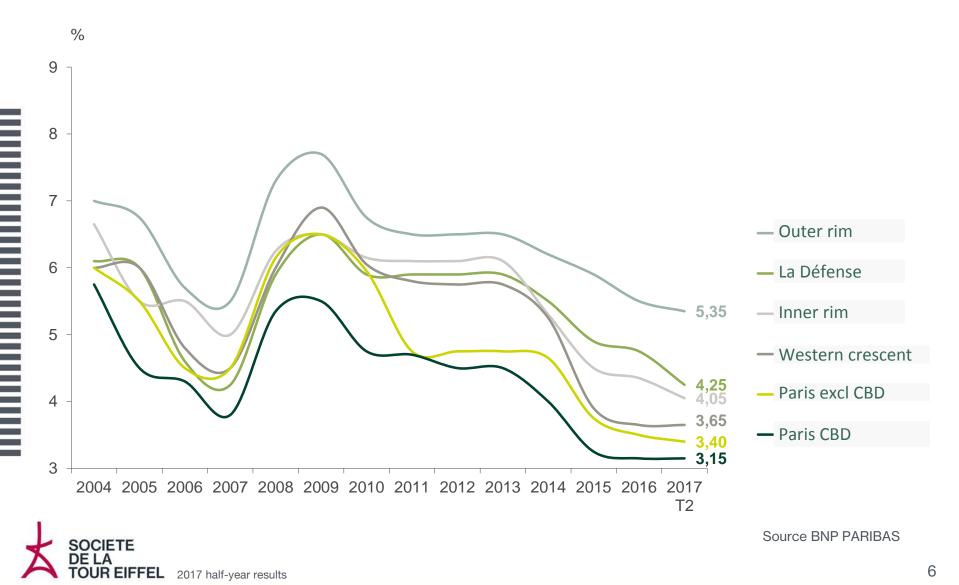




Source BNP PARIBAS

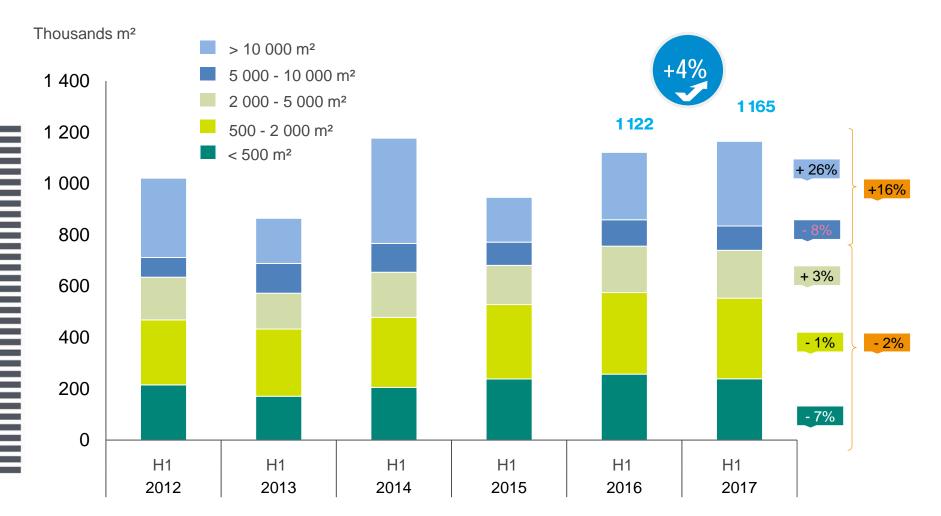
# PARIS REGION OFFICES - YIELDS

#### **FURTHER COMPRESSION**



# RENTAL TAKE UP – BY SURFACE AREA IN THE PARIS REGION (HALF-YEARLY)

#### **ON THE INCREASE**





Source BNP PARIBAS



# **STRATEGY**



### THE STRATEGIC PLAN PURSUED

## Objective: to increase the portfolio to € 1.5 bn within the next years

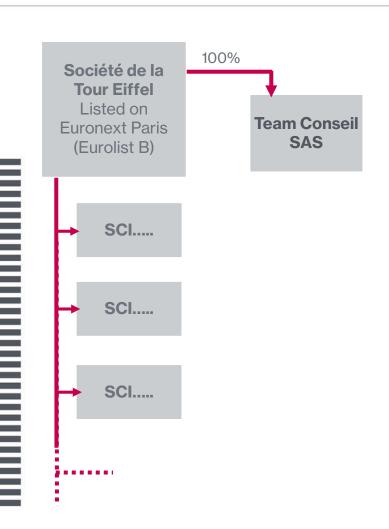
- Three growth areas:
  - Direct acquisition of secure assets
  - Development of new buildings on existing land or to be acquired
  - External growth
- Targeted development in established locations (transport, economic areas) in particular within Greater Paris:
  - Creation of business parks providing services meeting tenants' requests
  - ▶ Investments in service areas

- Critical size
- High rental dynamic
- Support for tenants' needs

- Closer management with tenant custumers:
  - ▶ Internalised property management (rental, commercial, technical and administrative)
  - ► ISO 9001 et 14001 (obtained early 2016 and maintained early 2017)
  - High level of environmental commitment



# AN INTEGRATED OPERATOR WITH TEAM CONSEIL





- A team of competent, responsive professionals
- Business authorisations : Management and Transactions
- Skills internalised
  - Leasing
  - Acquisitions and disposals
  - Delegated Project Management
  - Administrative management
  - > Technical management
  - > Financial management
- Dual certification (obtained early 2016 and maintained early 2017)
  - ▶ ISO 9001 Quality
  - ▶ ISO 140001 Environment
- Third-party asset and property management
- A dedicated website: www.team-conseil.fr



COMPLEMENTARY SKILLS TO BENEFIT THE PROPERTY PORTFOLIO



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# **2017 HALF-YEAR RESULTS**

- OPERATIONAL RESULTS
- **②** FINANCIAL RESULTS

# PURSUING ITS INVESTEMENT POLICY



# **ACQUISITIONS**

- 28 April 2017: on Parc du Golf in Aix-en-Provence, acquisition of the building 11 (1 357 m² two levels)
- 2 May 2017 : on Parc Orsay Université, acquisition of building D (1 295 m²), the company now owns the whole business park (17 000 m²)
- ●21 July 2017 : new acquisition on Parc du Golf à Aix en Provence : building 8 ( 1 037 m² two levels) ; the company owns 70% of the park (30 000 m² out of 43 000 m²)

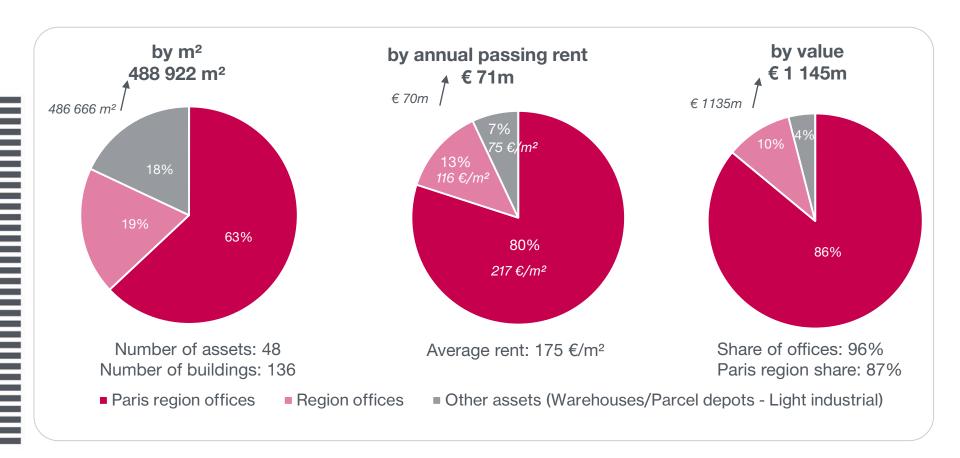






# A STILL GROWING PORTFOLIO AS AT 30 JUNE 2017

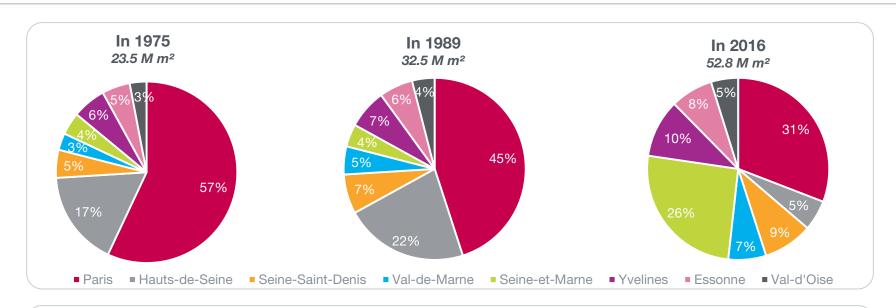
(COMPARED TO 31.12.2016)





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# DEVELOPMENT OF THE OFFICE PORTFOLIO BY DEPARTMENT IN THE PARIS REGION



Department	1975	1990	2016	CAGR* 1975-2016
75	13 530 987	14 656 718	16 388 681	0.5%
77	893 020	1 515 913	2 863 632	2.9%
78	1 301 317	2 567 668	4 672 017	3.2%
91	1 233 244	2 204 064	3 552 502	2.6%
92	3 941 431	7 605 608	13 584 530	3.1%
93	1 261 203	2 282 974	5 478 989	3.6%
94	769 599	1 857 411	3 997 497	4.1%
95	596 118	1 198 344	2 564 748	3.6%
Total Ile-de-France	23 526 919	33 888 700	53 102 596	2.0%



CAGR: Compound average growth rate

Source ORIE

# A PORTFOLIO FOCUSED ON ILE-DE-FRANCE (PARIS REGION)

Department	Area (per m²)	% by location	% whole portfolio	Passing rent (€)	% by location	% whole portfolio	
ILE-DE-FRANCE							
PARIS	12 341	4%	3%	3 847 103	6%	5%	
SEINE & MARNE	9 756	3%	2%	812 083	1%	1%	
YVELINES	52 557	15%	11%	9 851 098	16%	14%	
ESSONNES	34 739	10%	7%	6 791 887	11%	10%	
HAUTS-DE-SEINE	190 056	56%	39%	33 674 075	56%	48%	
SEINE-ST-DENIS	28 207	8%	6%	2 180 901	4%	3%	
VAL-DE-MARNE	14 153	4%	3%	2 676 347	4%	4%	
	341 810	100%	70%	59 833 494	100%	85%	
		REGIO	DNS				
BOUCHES-DU-RHONE	40 517	28%	8%	4 257 757	40%	6%	
CALVADOS	14 763	10%	3%	2 139 016	20%	3%	
CALVADOS DOUBS	14 763 28 165	10% 19%	3% 6%	2 139 016 612 729	20% 6%	3% 1%	
CALVADOS	14 763	10%	3%	2 139 016	20%	3%	
CALVADOS DOUBS	14 763 28 165	10% 19%	3% 6%	2 139 016 612 729	20% 6%	3% 1%	
CALVADOS DOUBS HAUTE-GARONNE	14 763 28 165 13 814	10% 19% 9%	3% 6% 3%	2 139 016 612 729 944 296	20% 6% 9%	3% 1% 1%	
CALVADOS DOUBS HAUTE-GARONNE LOIRET	14 763 28 165 13 814 4 436	10% 19% 9% 3%	3% 6% 3% 1%	2 139 016 612 729 944 296 272 684	20% 6% 9% 3%	3% 1% 1% 0%	
CALVADOS DOUBS HAUTE-GARONNE LOIRET MARNE	14 763 28 165 13 814 4 436 11 350	10% 19% 9% 3% 8%	3% 6% 3% 1% 2%	2 139 016 612 729 944 296 272 684 795 835	20% 6% 9% 3% 7%	3% 1% 1% 0% 1%	

End 2015 lle- de-France rents on whole portfolio: 85%



2017 half-year results

### ON-GOING PROCESS OF CERTIFYING ASSETS

#### To increase attractiveness of the assets and maintain their value

Main targets of 2017 : rate of 70% of labelled buildings

Continuous improvement strategy of asset performance

FRANAY-SAINT CLOUD: launch of an HQE EXPLOITATION 4.104 m<sup>2</sup>



BERLIOZ-GUYANCOURT: launch of an HQE EXPLOITATION certification process:
6.222 m²

## **Integration of new assets on the park NANTERRE SEINE:**

● NIVEOLE: launch of a BREEAM IN USE certification: 10.485 m²



NARVAL: launch of a BREEAM IN USE certification: 13.550 m<sup>2</sup>

After the PARC EIFFEL in ORSAY, the PARC DU GOLF in AIX EN PROVENCE has been awarded the ECO JARDIN label





# **2017 HALF-YEAR RESULTS**

- **OPERATIONAL RESULTS**
- **②** FINANCIAL RESULTS

# **KEY FIGURES**

#### STRONG FUNDAMENTALS

	30/06/2017	31/12/2016	
Portfolio value exluding transfer duties	€ 1 145.2m	€ 1 135.1m	
Portfolio value at amortised cost	€ 934.4m	€ 934.4m	Potential gains above € 200m
Net financial debt	€ 412.0m	€ 410.1m	
Financial debt rate	1.86%	1.85%	A suitable debt structure
Net LTV	36.0%	36.2%	
EPRA NNNAV (in €/share)	57.3	58.9	A dividend distribution of € 3 per share
	H1 2017	H1 2016	
Rental income	€ 34.4m	€ 28.9m	▶ Increase by +19%
EPRA financial occupancy rate	87.3%	87.5%	
Net profit/loss	€ 8.0m	€ 5.7m	
Net recurring profit/loss	€ 8.0m	€ 7.3m	
EPRA earnings	€ 21.5m	€ 16.0m	increasing results
Cash-flow	€ 24.9m	€ 20.8m	▶ High increase of cash-flows by +20%
in €/share	2.0	2.2	



2017 half-year results

# **EPRA INDICATORS**

#### **OPERATING PERFORMANCE**

	H1 2017	H1 2016
EPRA earnings	€ 21.5m	€ 16.0m
	30/06/2017	31/12/2016
EPRA net initial yield	5.33 %	5.27 %
EPRA topped-up net initial yield	5.52 %	5.54 %
EPRA vacancy rate	12.7 %	12.5 %
EPRA NAV per share	€ 57.3	€ 58.8
EPRA NNNAV per share	€ 57.3	€ 58.9



# CONSOLIDATED INCOME STATEMENTS

#### **HIGH GROWTH IN RESULTS**

	HY 2017	HY 2016			
	Net Income	Net Income	Change in Net Income (%)		
En M€					
Gross rental income	34.4	28.9	19.1%		
Property operating expenses	-3.7	-3.7			
Net operating income	30.7	25.2	21.7%		
Corporate expenses	-5.2	-4.3			
EBITDA	25.5	20.9	21.7%		
Net depreciation	-13.3	-9.9			
Impairment & provisions	0.0	-0.2			
Current operating income	12.1	10.8	12.1%		
% of rents	35.2%	37.4%	12.1%		
Result from disposals Other operating income and expenses	0.3	- -0.1			
Operating income	12.4	10.7	16.5%		
% of rents	36.2%	37.0%			
Net financial cost	-4.2	-4.5			
Other financial income and expenses	-0.2	-0.5			
Net financial results	-4.4	-5.0	-12.3%		
Net income before tax	8.1	5.7	41.6%		
Тах	-0.1	0.0			
Net profit/loss (Group share)	8.0	5.7	41.3%		
% of rents	23.3%	19.6%			
Résultat net (Part du Groupe) par action (*)	0.7	0.6	9.2%		



# RENTAL INCOME

#### **SUBSTANTIAL INCREASE**





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# CONSOLIDATED BALANCE SHEET

#### A SEMESTER FOR CONSOLIDATION

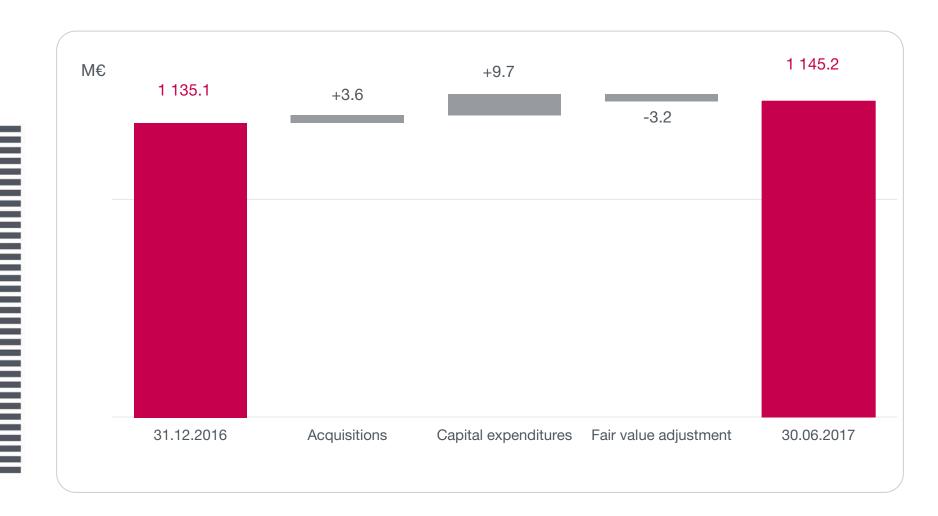
in €m	30/06/2017	31/12/2016	Diff	Diff%
Assets				
Investment properties	930.1	930.1	0.0	0.0%
Assets earmarked for disposal	4.3	4.3	0.0	0.0%
Tangible fixed assets	0.6	0.6	0.0	-0.8%
Intangible fixed assets	0.0	0.0	0.0	-71.4%
Receivables	37.3	42.4	-5.1	-12.0%
Cash and equivalent	19.8	22.6	-2.8	-12.4%
Total ASSETS	992.2	1 000.0	-7.9	-0.8%
LIABILITIES				
Share capital and reserves	485.4	506.9	-21.5	-4.2%
including result	8.0	17.1	-9.1	-53.2%
Long term debt	431.8	432.7	-0.9	-0.2%
Other liabilities	75.0	60.5	14.5	23.9%
Total LIABILITIES	992.2	1 000.0	-7.9	-0.8%



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# PORTFOLIO EVOLUTION VALUED AT FAIR VALUE

#### **GROWTH IN THE PORTFOLIO**





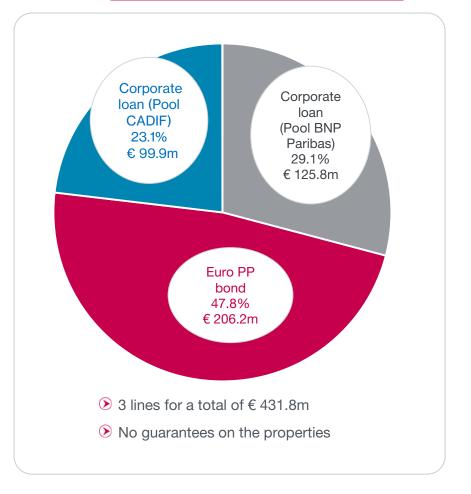
# FINANCIAL DEBT

#### **DIVERSIFIED SOURCES OF FINANCING**

# As at 31/12/2016

# **SMABTP** loan 4.6% Corporate loan (Pool BNP Euro PP Paribas) bond 48.5% 46.9% € 202.9m 3 lines for a total of € 432.7m No guarantees on the properties

# As at 30/06/2017

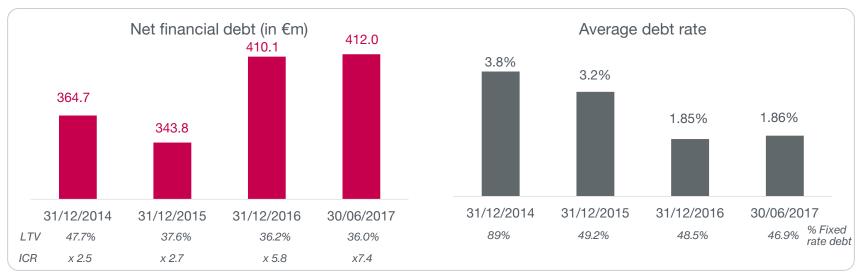


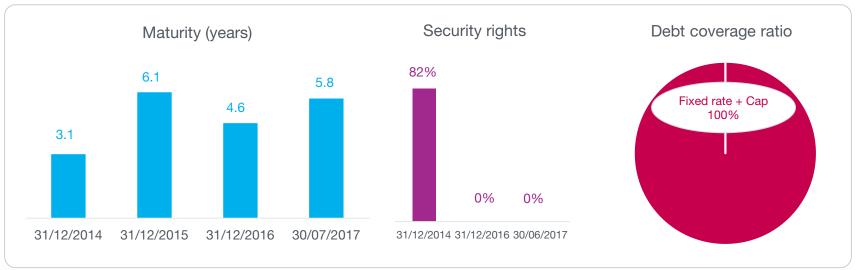


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# **DEBT**

#### A STRONG SIGNATURE AND A CAREFUL MANAGEMENT

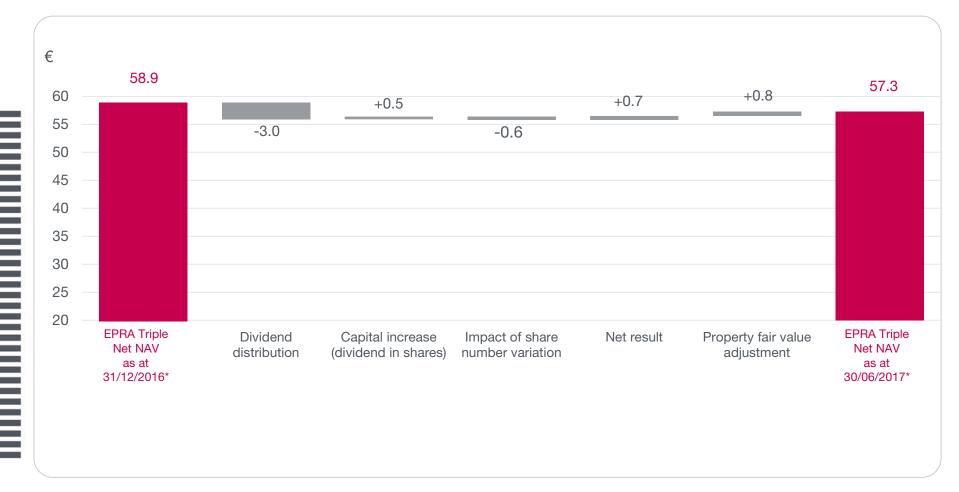




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# EPRA NNNAV (IN € PER SHARE)

#### A €3 PER SHARE DIVIDEND FOR 2016 PAID IN 2017



<sup>\*</sup> Fully diluted share number: 12 256 310 as aqt 30/06/2017 and 12 134 254 as at 31/12/2016

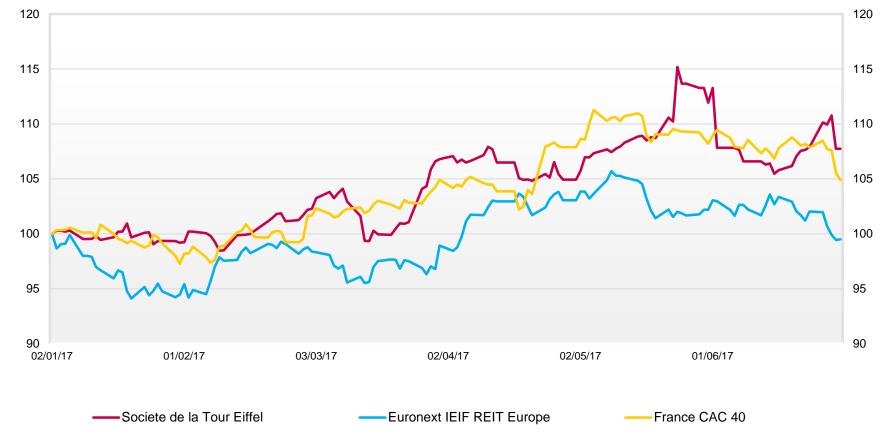


2017 half-year results

# 2017 STOCK MARKET HALF-YEAR

#### **GROWTH IN STOCK PRICE**

#### Stock relative to sector-based indices trend, basis 100 as at 01/01/2017





Average price: € 54.63 Highest price: € 60.30 Lowest price: € 51.55

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# **DEVELOPMENTS**

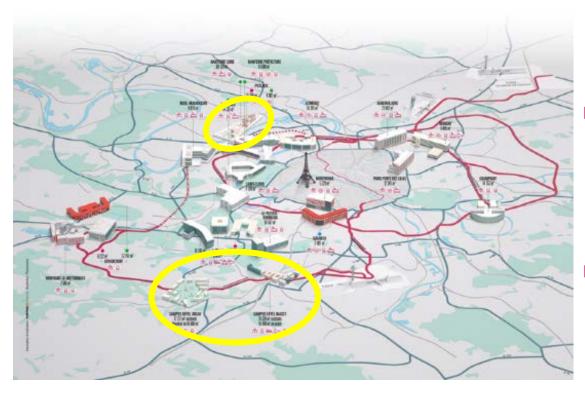


# **DEVELOPMENTS IN PARIS REGION**



# DÉVELOPPEMENTS EN ILE-DE-FRANCE

#### ORSAY / MASSY / NANTERRE



- In Orsay, within the Parc Eiffel d'Orsay, 17,500 m² of office space on 16 buildings in the heart of one of the flagship projects in Greater Paris: the Paris-Saclay science campus (Ecole Normale Sup, Paris Sud University, Polytechnique, etc.)
- In Massy, within the Ampère Atlantis integrated development zone (ZAC) with access to the largest transport hub in the outskirts south of Paris:
  - 2 regional express railway lines (RER), 1 high'speed train station,
     Orly airport, South Express tramway
- In Nanterre, the Défense Nanterre Seine park benefits from the dynamic of La Défense, first European business district closeby. This park lined by the Seine river and well served by public transportation.



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## ORSAY PARK (17 500 M<sup>2</sup>) IMMEDIATLY PLANNED: 13 600 M<sup>2</sup> ON AVAILABLE LAND

The Parc Eiffel d'Orsay is located 300 m from the future Greater Paris train station (scheduled for 202) within the Le Moulon integrated development zone

#### PRESENT PARK **OCCUPANCY RATE: 92%**



Future subway Line 18 Station Orsay - GIF

Development of 13,600 m<sup>2</sup> Approval modified and obtained 02/12/2016 Building permit to be filed July 2017

Acquisition of D building (1 295 m<sup>2</sup>) signed on 02.05.2017



#### **FUTURE CAMPUS**





# ORSAY - PROJECT PHASE 1: 13 600 M2 CERTIFIED HQE EXCELLENT

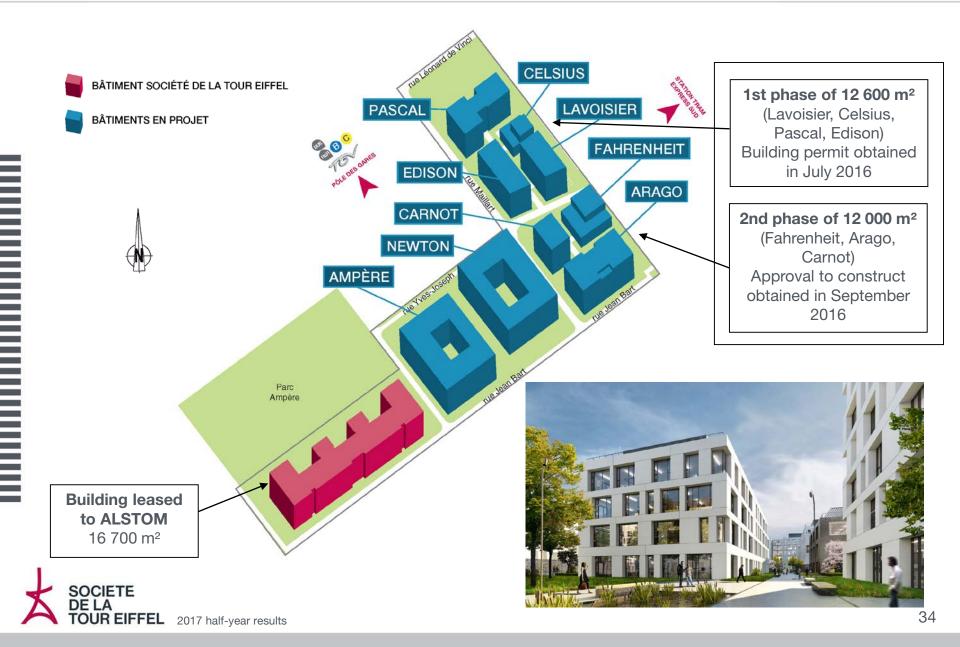
#### ARCHITECT PAUL MAYLA





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# CAMPUS EIFFEL MASSY: 70 000 M2 EN COURS DE VALORISATION



# CAMPUS EIFFEL MASSY - PHASE 1 - CERTIFIED HQE EXCELLENT

**ARCHITECTS: SIMONETTI, MALASPINA & ASSOCIES** 





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# PARC DÉFENSE NANTERRE SEINE (70 000 M²)

#### **PROJECTS UNDER STUDY**



#### NANTURRA: Development planned

- Development of a 3 000 m² building for Offices and Light industrial
- Development of a service building to meet needs of the park's tenants

#### NAVARQUE: Building under refurbishment

▶ Restructuring of a 6 423 m² building to be suited for Offices and Light industrial



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# **DEVELOPMENTS IN THE REGIONS**



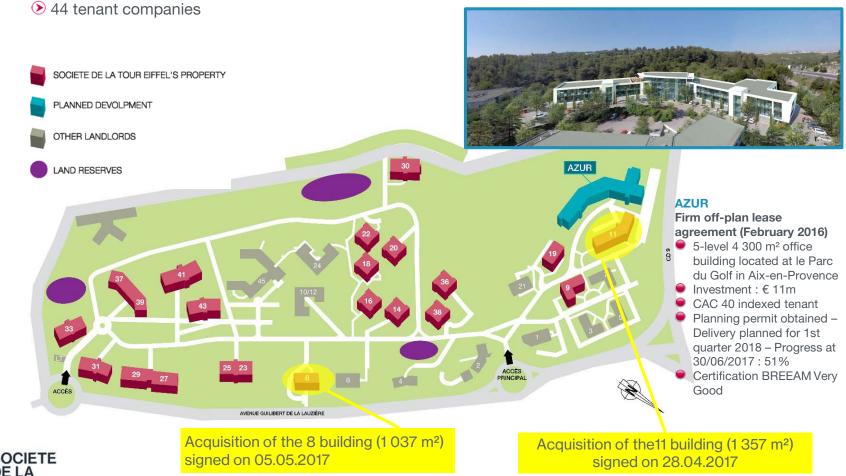
# AIX-EN-PROVENCE - PARC DU GOLF (43.000 M²) OWNER OF 30 000 M² (OF WHICH 4 300 M² UNDER CONSTRUCTION)

#### In an exceptional landscape offering a priviledged work place

- Closed and secure park
- Numerous parking lots

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- Landscaped and treelined area
- Ouality work space, pedestrian areas, recreational areas



# MARSEILLE - PARC EIFFEL DES AYGALADES (23 000 M²) OWNER OF 18 000 M² (OF WHICH 2 000 M² UNDER CONSTRUCTION)



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# PARC DES TANNERIES - STRASBOURG (34 000 M<sup>2</sup>)

At the heart of a landscapped, tree lined and closed environment, a business park on the cities of Strasbourg, Ostwald and Lingolsheim

- 34 000 m<sup>2</sup> of offices and light industry
- and over 15 000 m<sup>2</sup> to develop.



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# **OUTLOOK**



## 2016 OUTLOOK

- Raise the size of the portfolio to € 1.5 bn within the next years
- ●2017: a year unfolding according to the strategic plan
  - ▶ Improve our services to serve our tenants
  - Continue acquisitions
  - Develop our projects and pre-leasing in Orsay, Massy and Nanterre
  - Focus on the prospects for our portfolio in other regions (Marseille, Aix-en-Provence, Strasbourg)
- Société de la Tour Eiffel is in line with a trend of strong growth in its cash flows

