# ANNUAL RESULTS 2017

8 MARCH 2018



# **SUMMARY**

- REAL ESTATE MARKET
- STRATEGY
- 2017 ANNUAL RESULTS
- **4** CORPORATE SOCIAL RESPONSIBILITY
- DEVELOPMENTS
- OUTLOOK
- *O* APPENDICES



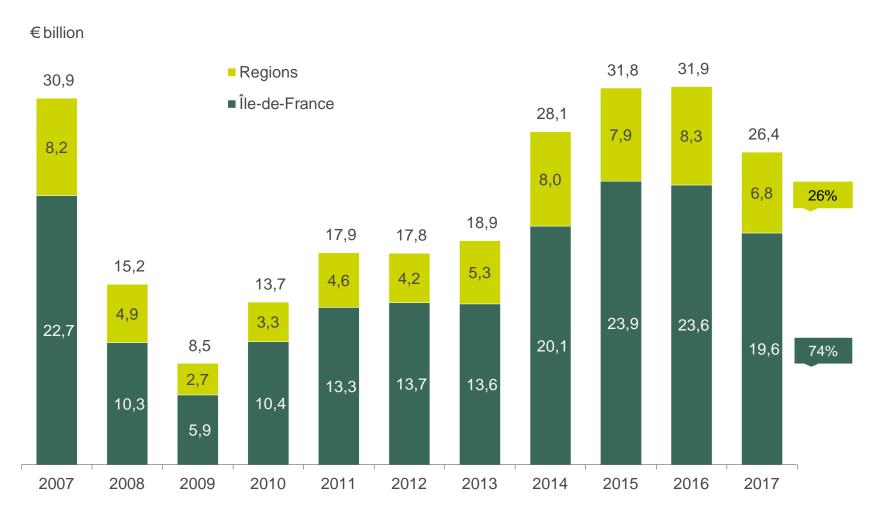


# **REAL ESTATE MARKET**



# INVESTMENT IN COMMERCIAL REAL ESTATE IN FRANCE

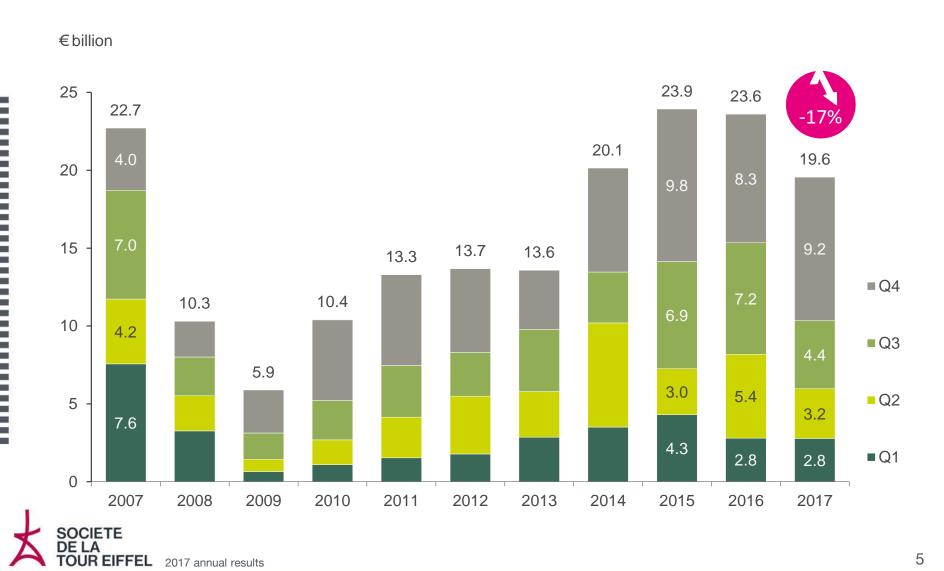
#### + 39% COMPARED TO 10-YEAR AVERAGE





# INVESTMENT IN PARIS REGION (ILE-DE-FRANCE)

#### A VERY DYNAMIC 4TH QUARTER, TOWED BY LA DÉFENSE AND THE WESTERN CRESCENT



# AVERAGE YIELD - OFFICE PARIS REGION (ILE-DE-FRANCE)

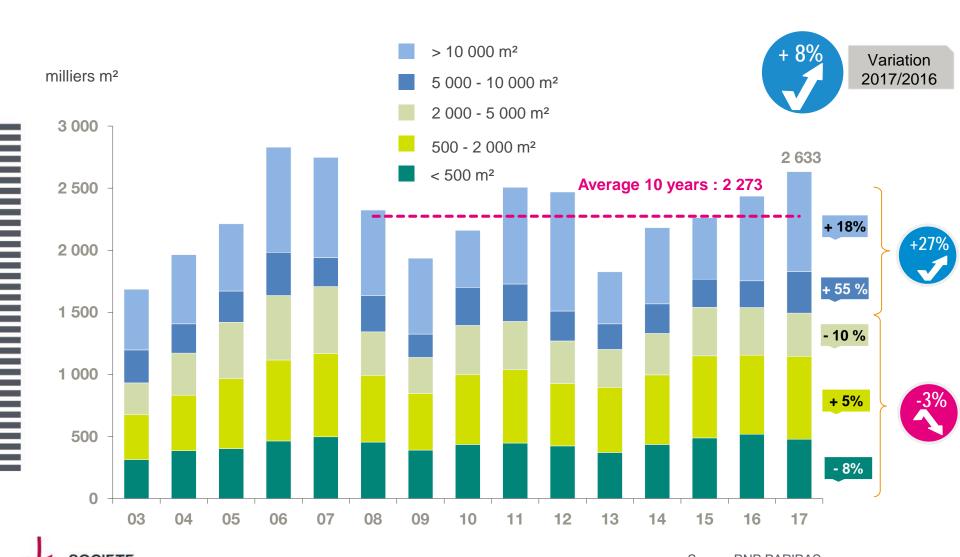
#### STILL REDUCING





# RENTAL TAKE UP – BY SURFACE AREA IN THE PARIS REGION

#### **VERY DYNAMIC MARKET, TOWED BY SURFACE AREAS > 5 000 M<sup>2</sup>**

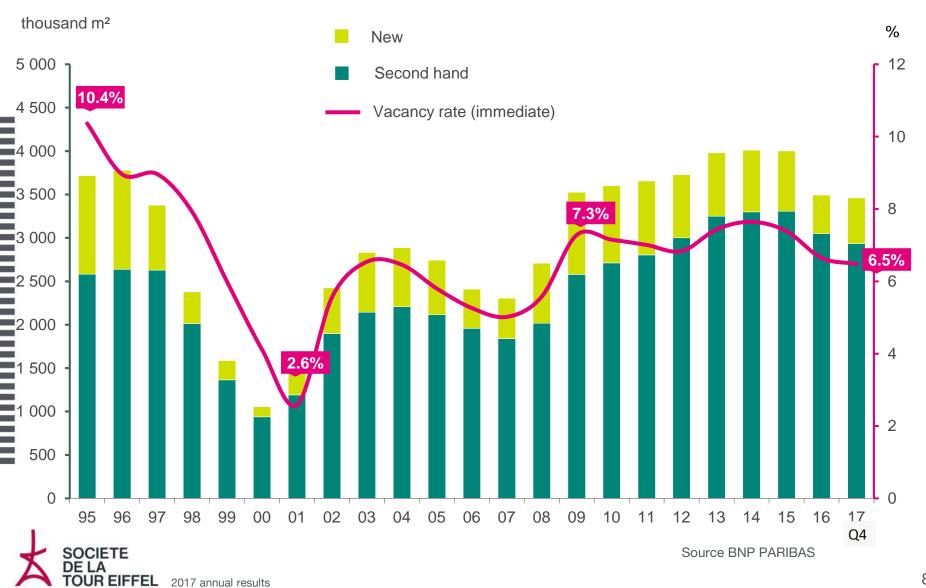


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Source BNP PARIBAS

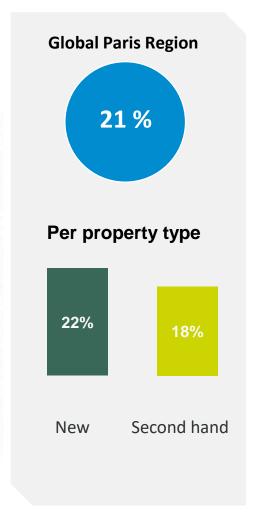
# IMMEDIATE RENTAL SUPPLY AND VACANCY RATE IN PARIS REGION

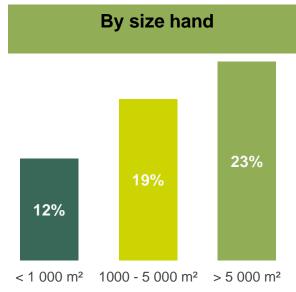
#### DECREASE IN IMMEDIATE OFFER, PARTICULARLY IN TRADITIONAL BUSINESS AREAS



# RENTAL INCENTIVES IN 2017 OVER 12 MONTHS (ALL UNIT SIZE)

#### **SLIGHT CONTRACTION OF INCENTIVES**









Source BNP PARIBAS



# **STRATEGY**



## THE STRATEGIC PLAN PURSUED

# Objective: to increase the portfolio to € 1.5 bn

- Three growth areas:
  - Direct acquisition of secure assets
  - Development of new buildings on existing land or to be acquired
  - External growth
- Targeted development in established locations (transport, economic areas) in particular within Greater Paris:
  - Creation of business parks providing services meeting tenants' requests
  - ▶ Investments in service areas

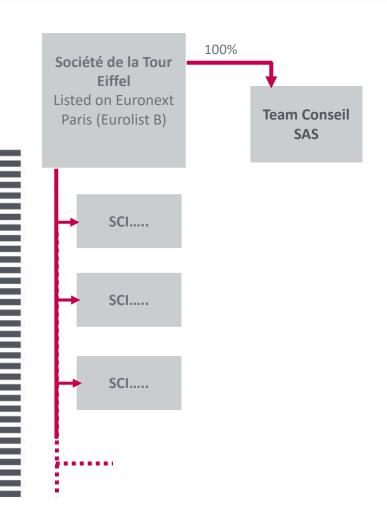
- Critical size
- > High rental dynamic
- Support for tenants' needs

- Close management with tenant customers:
  - ▶ Internal property management (rental, commercial, technical and administrative)

  - High level of environmental commitment



# AN INTEGRATED OPERATOR WITH TEAM CONSEIL





- A team of competent, responsive professionals
- Business authorisations : Management and Transactions
- Skills internalised
  - Leasing
  - Acquisitions and disposals
  - Delegated Project Management
  - Administrative management
  - > Technical management
  - > Financial management
- Dual certification (obtained early 2016 and maintained early 2017)
  - ► ISO 9001 Quality
  - ► ISO 140001 Environment
- Third-party asset and property management
- A dedicated website: www.team-conseil.fr





EIFFEL 2017 annual results 12



# **2017 ANNUAL RESULTS**

- OPERATIONAL RESULTS
- **②** FINANCIAL RESULTS

# PURSUING ITS INVESTEMENT POLICY



# **ACQUISITIONS**

# On the business parks

#### On Parc du Golf in Aix-en-Provence

- 28 April 2017: acquisition of the building 11 Ambre (1 490 m<sup>2</sup> two levels)
- ●21 July 2017: new acquisition: building 8 Indigo (1 037 m² two levels); the company owns 64% of the park (30 000 m² out of 47 000 m²)

## **On Campus Eiffel Orsay**

● 2 May 2017: acquisition of building D (1 295 m²), the company now owns the whole business park (17 000 m²)







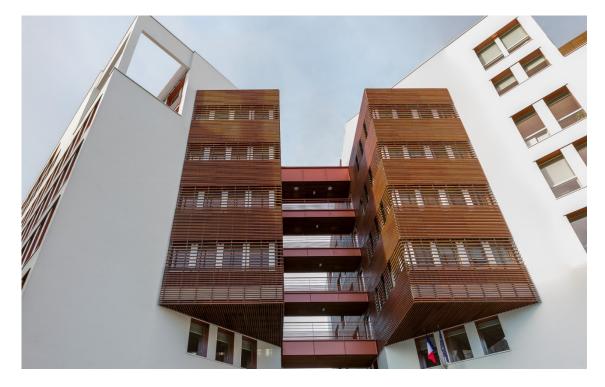
# **ACQUISITIONS**

## On the clusters

## **In Montigny-le-Bretonneux**

22 December 2017: acquisition of the building Diagonale Sud (5 584 m² - seven levels). Already present on the Diagonale Ouest, (7 586 m²), neighbouring building. Close by, on the Greater Paris same economic cluster, in Guyancourt : Berlioz (6 222 m²) and Odyssée

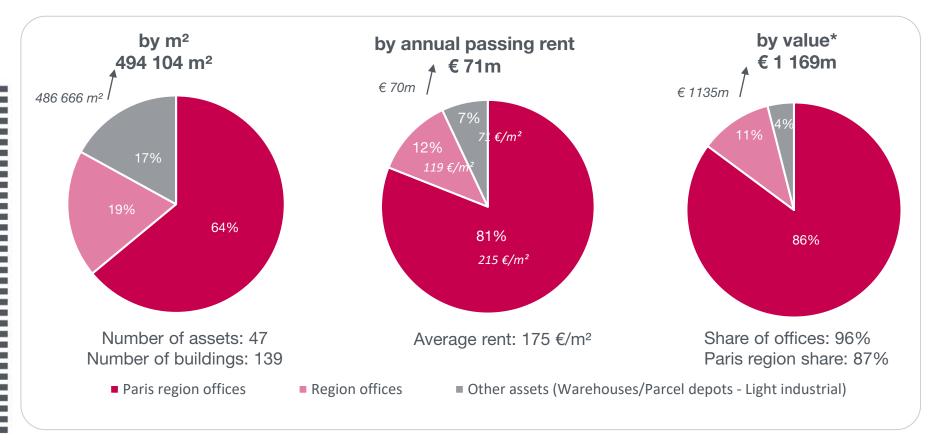
(12 183 m<sup>2</sup>)





# A PORTFOLIO FOCUSED ON OFFICE IN PARIS REGION

(COMPARED TO 31.12.2016)

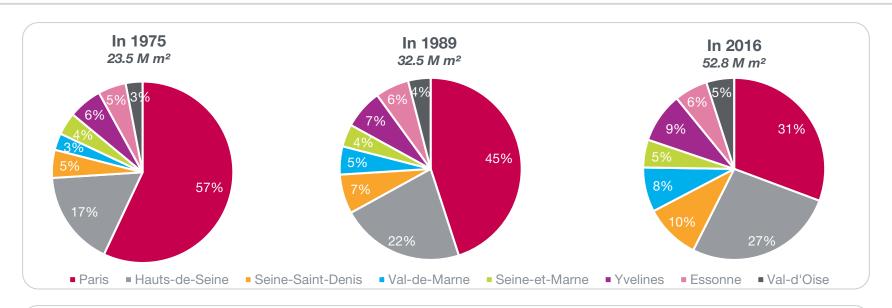


<sup>\*</sup> Including land reserves and constructions



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# DEVELOPMENT OF THE OFFICE PORTFOLIO BY DEPARTMENT IN THE PARIS REGION



Department	1975	1990	2016	CAGR* 1975-2016
75	13 530 987	14 656 718	16 388 681	0.5%
77	893 020	1 515 913	2 863 632	2.9%
78	1 301 317	2 567 668	4 672 017	3.2%
91	1 233 244	2 204 064	3 552 502	2.6%
92	3 941 431	7 605 608	13 584 530	3.1%
93	1 261 203	2 282 974	5 478 989	3.6%
94	769 599	1 857 411	3 997 497	4.1%
95	596 118	1 198 344	2 564 748	3.6%
Total Ile-de-France	23 526 919	33 888 700	53 102 596	2.0%



CAGR: Compound average growth rate

Source ORIE

# A PORTFOLIO FOCUSED ON ILE-DE-FRANCE (PARIS REGION)

Departlebt	Area	% by location	% whole portfolio	Passing rent	% by location	% whole portfolio
	,		DANGE			
	, I	LE DE F	RANCE			
PARIS	12 341	4%	3%	3 856 822	6%	5%
SEINE & MARNE	9 756	3%	2%	833 111	1%	1%
YVELINES	58 141	17%	12%	11 033 398	18%	16%
ESSONNE	33 323	10%	7%	6 746 682	11%	10%
HAUTS DE SEINE	190 056	55%	39%	33 323 373	55%	47%
SEINE ST DENIS	28 207	8%	6%	2 182 063	4%	3%
VAL DE MARNE	14 153	4%	3%	2 676 347	4%	4%
	345 977	100%	70%	60 651 796	100%	86%
		REGIO	DNS			
BOUCHES DU RHONE	41 531	28%	9%	4 105 185	40%	6%
CALVADOS	14 763	10%	3%	2 143 217	21%	3%
DOUBS	28 165	19%	6%	382 656	4%	1%
LIALITE CADONNE	40.044	00/	00/	944 296	9%	101
HAUTE GARONNE	13 814	9%	3%	944 290	3 /0	1%
LOIRET	13 814 4 436	3%	1%	272 684	3%	1% 0%
LOIRET	4 436	3%	1%	272 684	3%	0%
LOIRET MARNE	4 436 11 350 34 067	3% 8% 23%	1% 2% 7%	272 684 795 835 1 655 634	3% 8% 16%	0% 1% 2%
LOIRET MARNE	4 436 11 350	3% 8%	1% 2%	272 684 795 835	3% 8%	0% 1%



19

End 2016 Ile- de-France rents on whole portfolio: 85%

# A SUSTAINABLE YIELD

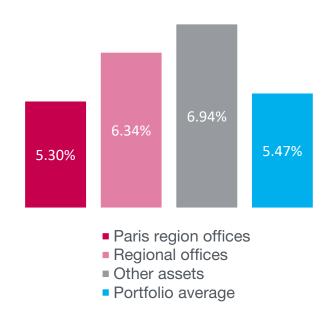
#### PORTFOLIO VALUE INCLUDING DEVELOPMENTS

#### € 1 169M EXCL. TRANSFER RIGHTS- €1 249M INCL. TRANSFER RIGHTS

**EPRA Topped-up Net Initial Yield** 

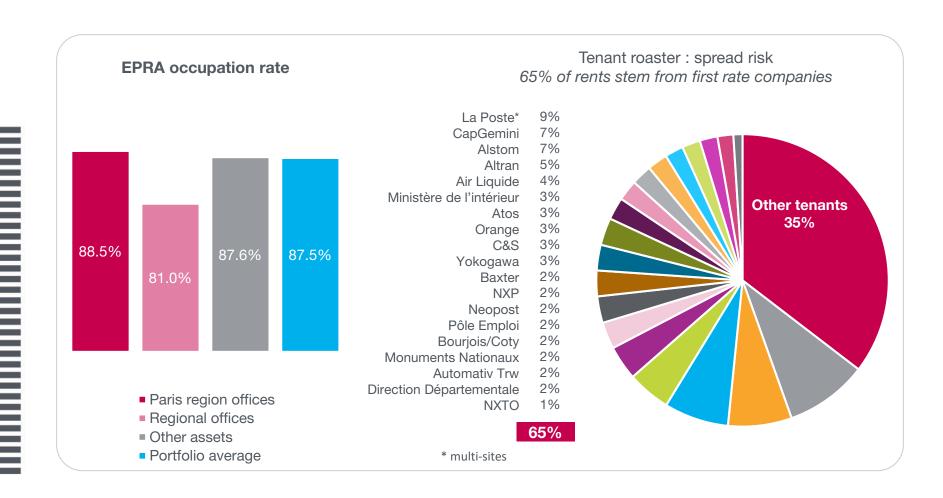
Geographical breakdown: 87 % Paris IDF in value

Portfolio average age: 47% < 10-year-old





# SOUND AND SECURED RENTAL INCOME



#### NO NOTICEABLE UNPAID RENT



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# SECURING RENTS ON LONG TERM BASIS

## 2017 rental transactions - 54 acts - 77 415 m<sup>2</sup> - € 12.587m

## **Rental sustainability**



■ Portfolio ex. Parks: 104 leases

■ Eiffel business parks 3/6/9 : 216 leases

a total of 320 leases

#### **WALT / WALB history in years**



4Q20142Q20154Q20152Q2016 4Q206 2Q20174Q2017





REIFFEL 2017 annual results 22



# **2017 ANNUAL RESULTS**

- **OPERATIONAL RESULTS**
- **②** FINANCIAL RESULTS

# **KEY FIGURES**

#### STRONG FUNDAMENTALS

	31/12/2017	31/12/2016	
Portfolio value excluding transfer duties	€ 1 168.9m	€ 1 135.1m	
Portfolio value at amortised cost	€ 950.2m	€ 934.4m	Potential gains around € 220m
Net financial debt	€ 436.1m	€ 410.1m	
Financial debt rate	2.06%	1.85%	▶ A renewed debt structure in 2017
Net LTV	37.3%	36.2%	
EPRA NNNAV (in €/share) *	58.3	58.9	A dividend distribution of € 3 per share
	2017	2016	
Rental income	€ 68.4m	€ 59.6m	
Gross Operating Profit	€ 52.8m	€ 46.2m	▶ Increase by +14%
EPRA financial occupancy rate	87.5%	87.5%	
Net profit/loss	€ 17.3m	€ 17.1m	
Net recurring profit/loss	€ 17.3m	€ 16.5m	
EPRA earnings	€ 43.6m	€ 35.4m	
Cash-flow	€ 45.2m	€ 38.9m	➤ High increase of cash-flows by +14%
Cash-flow in €/share **	3.7	4.0	



<sup>(\*)</sup> fully diluted number of shares at end of period (\*\*) weighted average of outstanding shares over FY

# **EPRA INDICATORS**

#### **OPERATING PERFORMANCE**

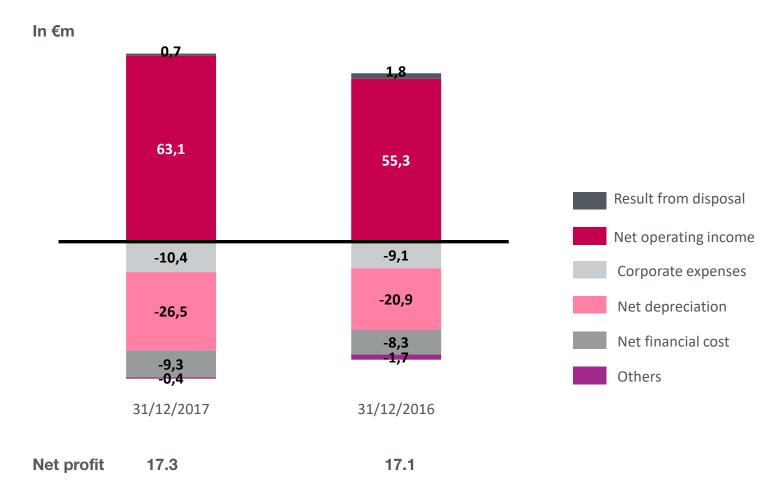
	2017	2016
EPRA earnings	€ 43.6m	€ 35.4m
	31/12/2017	31/12/2016
EPRA net initial yield	5.29 %	5.27 %
EPRA topped-up net initial yield	5.47 %	5.54 %
EPRA vacancy rate	12.5 %	12.5 %
EPRA NAV per share*	€ 58.2	€ 58.8
EPRA NNNAV per share*	€ 58.3	€ 58.9

<sup>(\*)</sup> fully diluted number of shares at end of period



REIFFEL 2017 annual results

# CONSOLIDATED INCOME STATEMENT

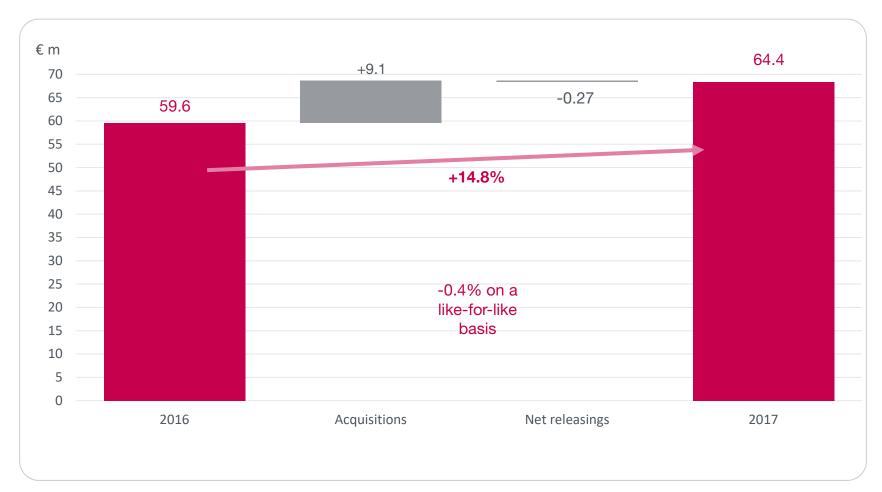




2017 annual results

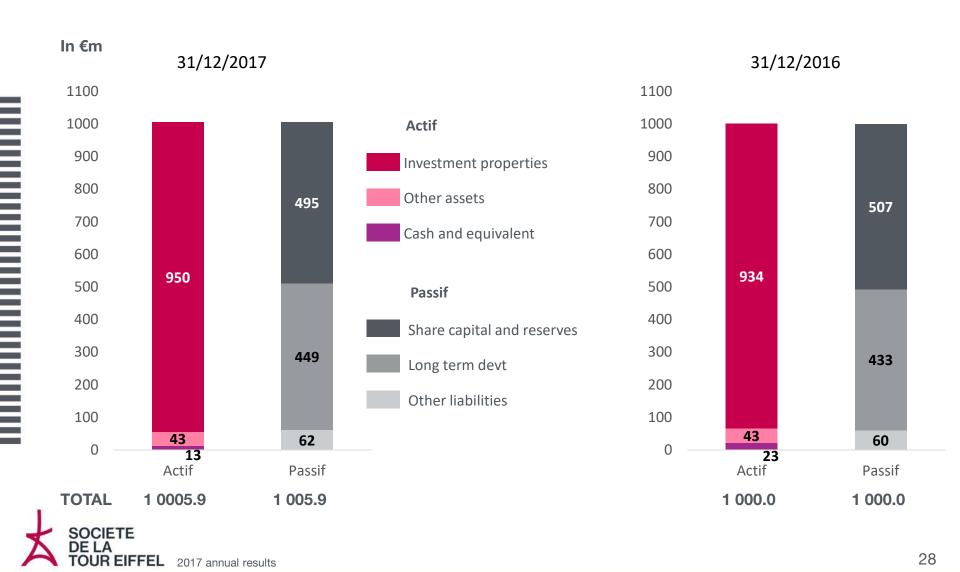
# RENTAL INCOME

#### **SUBSTANTIAL INCREASE**



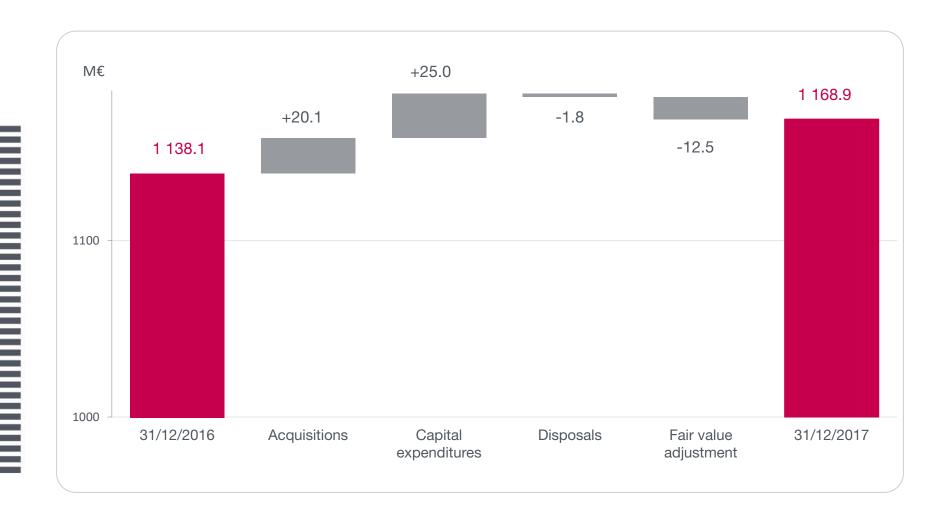


# CONSOLIDATED BALANCE SHEET



# PORTFOLIO CHANGE IN FAIR VALUE

#### PORTFOLIO CONSOLIDATION

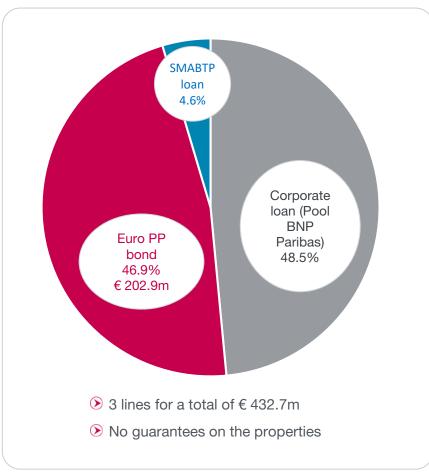




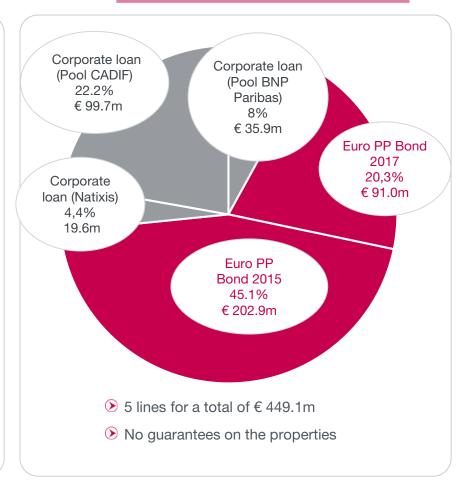
# FINANCIAL DEBT

#### **DIVERSIFIED AND RENEWED OURCES OF FINANCING**





## As at 31/12/2017

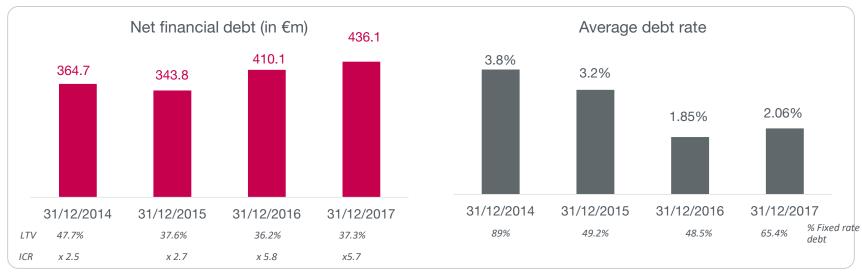




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# **DEBT**

#### A CAREFUL FINANCIAL MANAGEMENT

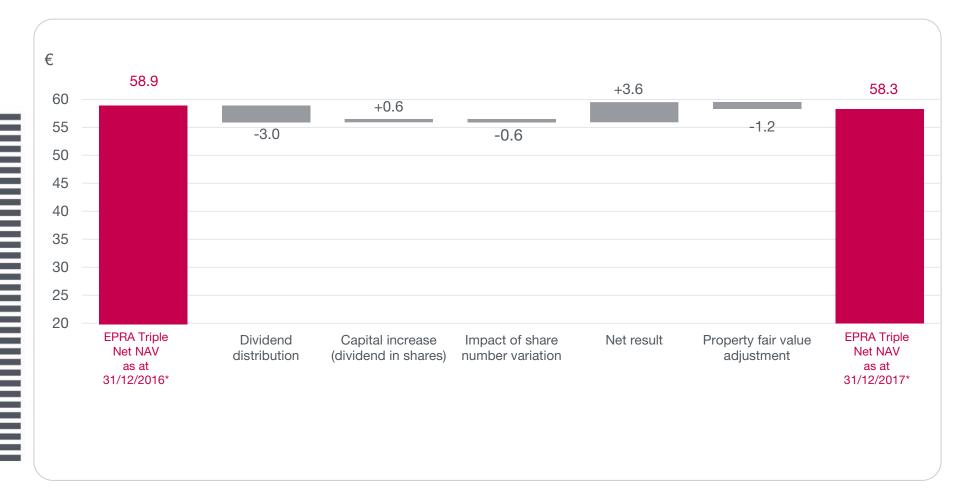




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# EPRA NNNAV (IN € PER SHARE)

#### A €3 PER SHARE DIVIDEND FOR 2016 PAID IN 2017



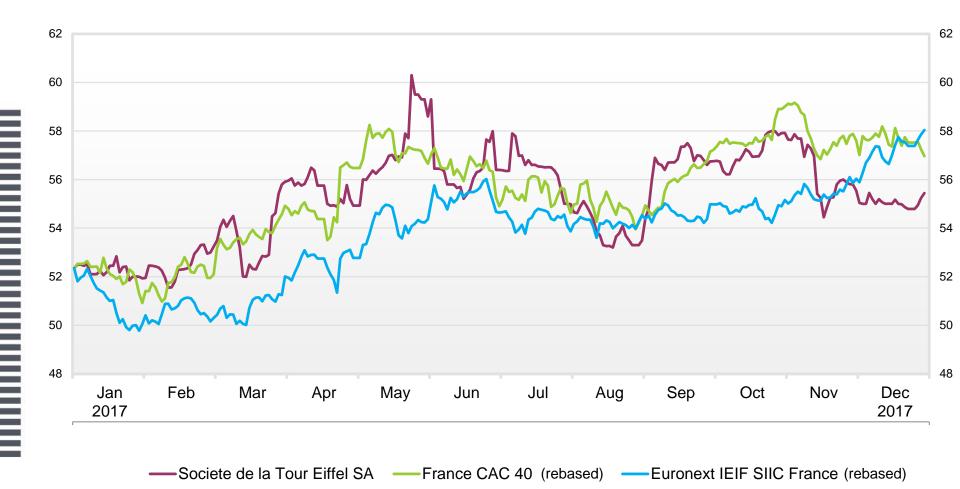
<sup>\*</sup> Fully diluted share number: 12 272 587 as at 31/12/2017 compared to 12 134 254 as at 31/12/2016

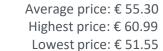


2017 annual results 32

# 2017 STOCK MARKET

## Stock relative to sector-based indices trend, basis 100 as at 01/01/2017





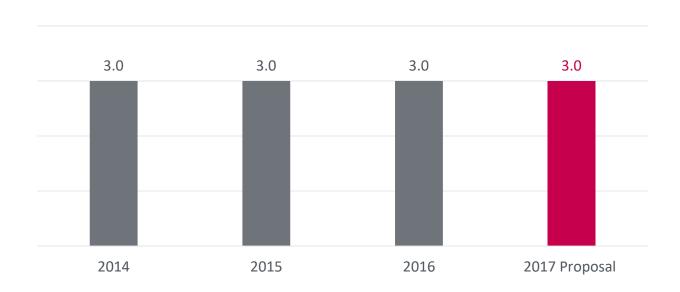
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# DIVIDEND FOR 2017 FISCAL YEAR

- ■2017 dividend (proposed to the 24<sup>th</sup> May 2018 Annual General Meeting): 
  € 3.0 / share
- **●** 84 % of EPRA earnings per share
- Payment in cash of in shares

## Change in dividend







# CORPORATE SOCIAL RESPONSIBILITY



# **CSR STRATEGY**

#### **3 KEY AXIS**

**REDUCING CARBON PRINT OF THE PORTFOLIO** 

**MAINTAINING ATTRACTIVITY** 

**Acquiring target goals** 

- 13% Kg Co2
- 11 % GHG Certifications

THE PORTFOLIO



**CONTRIBUTING TO DISSEMINATE RESPONSIBLE** PRACTICE IN THE CITY

IN PARTNERSHIP WITH OUR **STAKEHOLDERS** 

Surveys, Lobbying OID **Extra-financial rating, Free** adhesion to Global **Compact** 

THE SOCIETY



**MOBILIZING PERSONNEL AROUND CSR POLICY** 

**DEVELOPING SKILLS** 

90% of the personnel trained (207 hours), + 20% FTE

**HUMAN CAPITAL** 





#### ON-GOING CERTIFICATION PROCESS OF OUR ASSETS

## To increase attractiveness and maintain value of our portfolio 73 % of the Paris region Offices certified

### Enhanced certifications

- on Seine Etoile in Suresnes (14 735 m²)
- on Copernic in Massy (16 339 m<sup>2</sup>)
- OnLinea in Puteaux (15 764 m²)

#### New BREEAM® in Use certifications

- Duilding 8 on the Parc des Tanneries in Strasbourg (1 351m²)
- The tryptich Nielle/Nymphea/Niveole on the Parc La Défense-Nanterre-Seine (10 485 m²)
- Berlioz in Guyancourt (6 222 m²)
- Odyssée in Guyancourt (12 183m²)

### ●A new HQE™ Exploitation certification

▶ 1<sup>st</sup> television studio certified in France: Franay in Saint-Cloud (4 104m²)





37





## **DEVELOPMENTS**

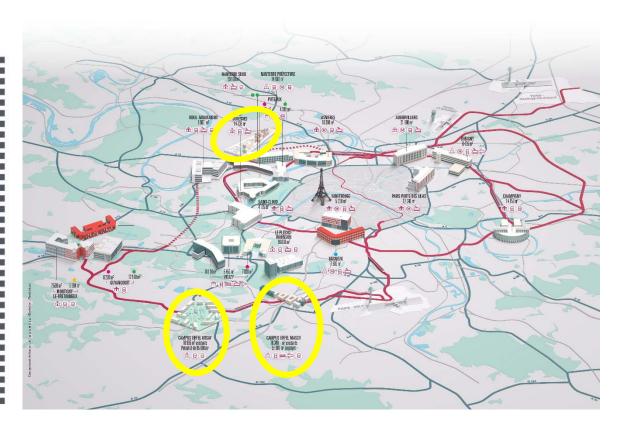


## **DEVELOPMENTS IN PARIS REGION**



### DEVELOPMENTS IN ILE-DE-FRANCE (PARIS REGION)

#### **ORSAY / MASSY / NANTERRE**

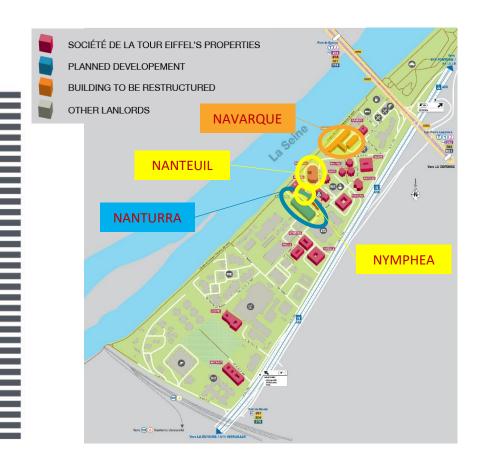


- In Nanterre, the Parc Eiffel La Défense-Nanterre-Seine park benefits from the dynamic of La Défense, first European business district closeby. This park lined by the Seine river and well served by public transportation.
- In Orsay, within the Campus Eiffel d'Orsay, 17,000 m² of office space on 16 buildings in the heart of one of the flagship projects in Greater Paris: the Paris-Saclay science campus (Ecole Normale Sup, Paris Sud University, Polytechnique, etc.)
- In Massy, the Campus Eiffel Massy within the Ampère Atlantis integrated development zone (ZAC) with access to the largest transport hub in the outskirts south of Paris: 2 regional express railway lines (RER), 1 high'speed train station, Orly airport, South Express tramway



### PARC EIFFEL LA DÉFENSE-NANTERRE-SEINE (70 000 M²)

#### **FOUR PROJECTS**



#### Development planned

- NANTURRA: Development of a 2 760 m<sup>2</sup> building for Offices and Light industrial
- Building under redevelopment
  - NANTEUIL: Renovation of a 5 500 m<sup>2</sup> building for Offices
  - NAVARQUE: Restructuring of a 6 300 m<sup>2</sup> building to be suited for Offices and Light industrial
  - NYMPHEA: Renovation of a 2 900 m<sup>2</sup> building for Offices
- Services at the heart of the park to come or newly established
  - Shared company nursery, Restauration
  - Concierge service, fitness center
  - Security control center, waste separation facility

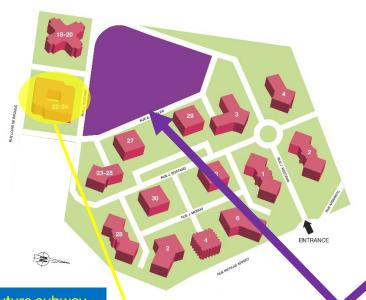


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## CAMPUS EIFFEL ORSAY (17 000 M²) IMMEDIATLY PLANNED: 13 560 M² ON AVAILABLE LAND

The Parc Eiffel d'Orsay is located 300 m from the future Greater Paris train station (scheduled for 2027) within the Le Moulon integrated development zone

## PRESENT PARK OCCUPANCY RATE: 92%



Future subway Line 18 Station Orsay - GIF

Development of 1st phase; 13 600 m<sup>2</sup>
Approval modified and obtained
02/12/2016
Building permit obtained on 22/01/2018

Acquisition of D building (1 295 m<sup>2</sup>) signed on 02/05/2017



#### **FUTURE CAMPUS**





## CAMPUS EIFFEL ORSAY (17 000 M<sup>2</sup>) PROJECT PHASE 1: 13 560 M2 CERTIFIED HQE EXCELLENT

#### **ARCHITECT PAUL MAYLA**





### CAMPUS EIFFEL MASSY: 70 000 M2 UNDER DEVELOPEMENT



## CAMPUS EIFFEL MASSY - PHASE 1 - CERTIFIED HQE EXCELLENT

#### **ARCHITECTS: SIMONETTI-MALASPINA & ASSOCIES**





## CAMPUS EIFFEL MASSY - WORKS LAUNCHED





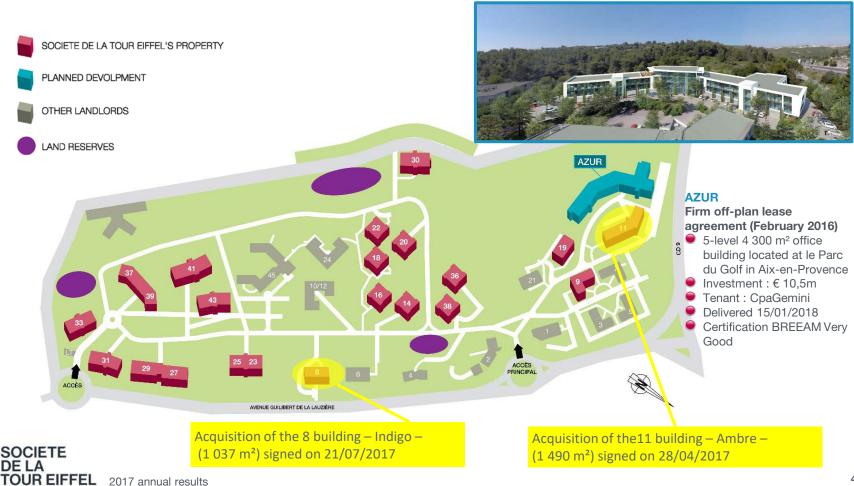
## **DEVELOPMENTS IN THE REGIONS**



# AIX-EN-PROVENCE - PARC DU GOLF (47 000 M²) OWNER OF 30 000 M² (OF WHICH 4 300 M² DELIVERED IN JANUARY 18)

#### An exceptional landscape offering a priviledged work place

- Closed and secure park
- Numerous parking lots
- Landscaped and treelined area
- Ouality work space, pedestrian areas, recreational areas



### PARC DU GOLF IN AIX-EN-PROVENCE - DELIVERY JANUARY 2018 -AZUR - 4 300 M<sup>2</sup> - BREEAM VERY GOOD

#### ARCHITECT: ATELIER D'URBANISME ET D'ARCHITECTURE GÉRARD MANAVELLA





# MARSEILLE - PARC EIFFEL DES AYGALADES (23 000 M²) OWNER OF 18 000 M² (OF WHICH 2 000 M² UNDER CONSTRUCTION)



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### PARC EIFFEL DES TANNERIES - STRASBOURG (34 000 M<sup>2</sup>)

At the heart of a landscapped, tree lined and closed environment, a business park on the cities of Strasbourg, Ostwald and Lingolsheim

- 34 000 m<sup>2</sup> of offices and light industry
- and over 15 000 m<sup>2</sup> to develop.





## **OUTLOOK**



### 2018 OUTLOOK

- 2017: a year unfolded according to the strategic plan
- ●Strategic goal: Raise the size of the portfolio to € 1.5 bn
- 2018 focused on:
  - Developping our projects and pre-leasing
    - In the Paris region: Orsay, Massy and Nanterre
    - In the regions: Marseille, Aix-en-Provence, Strasbourg
  - Developping the service offer to the tenants (conciergerie, nursery, fitness center, security center, waste center, restaurant,...)
  - Ensuring permanent partnerships with local authorities
  - Continuous improvement of the rental offer in the clusters
  - Continuing targeted acquisitions



### 2018 AGENDA

● Annual General Meeting: 24 May 2018

**●**2018 half-year results presentation: 24 July 2018





## **APPENDICES**



### CONSOLIDATED INCOME STATEMENT

	FY 2017	FY 2016	
	Net Income	Net Income	Change in Net Income (%)
En M€			
Gross rental income Property operating expenses	68,4 -5,3	59,6 -4,2	14,9%
Net operating income	63,1	55,3	14,1%
Corporate expenses EBITDA	-10,4 52,8	-9,1 46,2	14,1%
Net depreciation	-26,8	-20,7	
Impairment & provisions	0,3	-0,2	
Current operating income % of rents	26,3 <i>38,4%</i>	25,4 <i>42,6%</i>	3,6%
Result from disposals Other operating income and expenses	0,66 0,3	1,83 -0,4	
Operating income % of rents	27,3 <i>39,8%</i>	26,8 <i>44,9%</i>	1,8%
Net financial cost Other financial income and expenses Net financial results	-9,3 -0,4 -9,7	-8,4 -1,2 <b>-9,6</b>	1,3%
Net income before tax	17,6	17,2	2,1%
Tax Net profit/loss (Group share) % of rents	-0,3 17,3 <i>25,3%</i>	-0,1 17,1 <i>28,7%</i>	1,1%
Résultat net (Part du Groupe) par action (*)	1,42	1,76	-19,4%



### CONSOLIDATED BALANCE SHEET

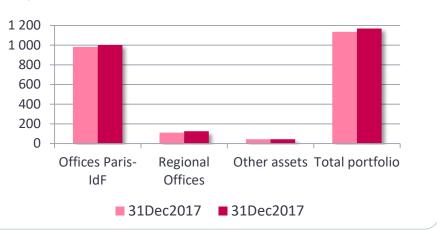
in €m	31Dec2017	31Dec2016	Diff	Diff%
Assets				
Investment properties	945,9	930,1	15,9	1,7%
Assets earmarked for disposal	4,3	4,3	-0,1	-1,8%
Tangible fixed assets	0,6	0,6	0,0	-4,8%
Intangible fixed assets	0,3	0,0	0,3	NA
Receivables	41,8	42,4	-0,6	-1,5%
Cash and equivalent	13,0	22,6	-9,6	-42,4%
Total ASSETS	1 005,9	1 000,0	5,8	0,6%
LIABILITIES				
Share capital and reserves	495,2	506,9	-11,7	-2,3%
including result	17,3	17,1	0,2	1,1%
Long term debt	449,1	432,7	16,4	3,8%
Other liabilities	61,6	60,5	1,1	1,9%
Total LIABILITIES	1 005,9	1 000,0	5,8	0,6%



### PORTFOLIO VALUE VARIATION (FAIR VALUE)

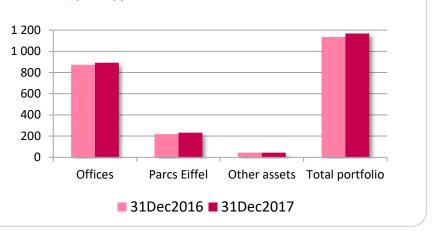
#### Valuation of the property portfolio (Fair Value) – Offices / Other assets

in €m	31Dec 2017	31Dec 2017	Diff	Diff %
Offices Paris-IdF	1 001,4	980,8	20,6	2,1%
Regional Offices	124,0	110,2	13,8	12,5%
Total offices	1 125,3	1 091,0	34,3	3,1%
Other assets	43,5	44,1	-0,6	-1,4%
Total portfolio	1 168,9	1 135,1	33,8	3,0%



#### Valuation of the property portfolio (Fair Value) per type of assets

in €m	31Dec 2017	31Dec 2016	Diff	Diff %
Offices	892,5	872,9	19,5	2,2%
Parcs Eiffel	232,9	218,0	14,9	6,8%
Other assets	43,5	44,1	-0,6	-1,4%
Total portfolio	1 168,9	1 135,1	33,8	3,0%



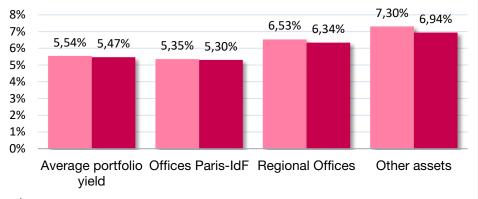
The Office portfolio increase stems from the revalorisation of the portfolio ( $+ \in 10.3$ m) and the acquisitons of Diagonale Sud and of 3 buildings on the parks in Orsay and Aix en Provence in 2017 ( $+ \in 20,1$ m).

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# PORTFOLIO EPRA YIELD OFFICES / OTHER ASSETS

#### EPRA topped-up yield\*

	31Dec 2017	31Dec 2016
Average portfolio yield	5,47%	5,54%
Offices Paris-IdF	5,30%	5,35%
Regional Offices	6,34%	6,53%
Total offices	5,41%	5,47%
Other assets	6,94%	7,30%

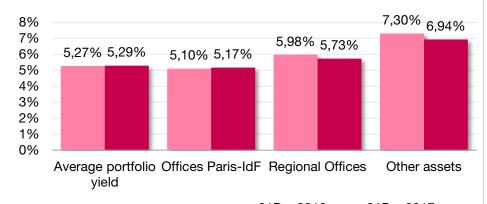


(\*) Net Initial Yield EPRA topped-up: annualized rent as at 31 December, including running rental concessions, net of expenses, divided by the gross property asset value

■31Dec2016 ■31Dec2017

#### EPRA Net Initial Yield \*\*

	31Dec 2017	31Dec 2016
Average portfolio yield	5,29%	5,27%
Offices Paris-IdF	5,17%	5,10%
Regional Offices	5,73%	5,98%
Total offices	5,23%	5,19%
Other assets	6,94%	7,30%



(\*\*) Net Initial Yield EPRA: annualized rent as at 31 December, including running rental concessions, net of expenses, divided by the gross property asset value

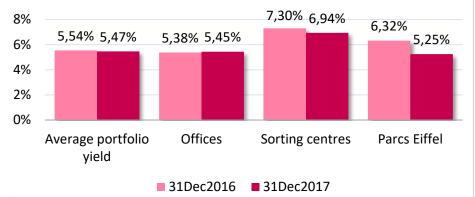
■31Dec2016 ■31Dec2017



## PORTFOLIO EPRA YIELD BY TYPE OF ASSETS

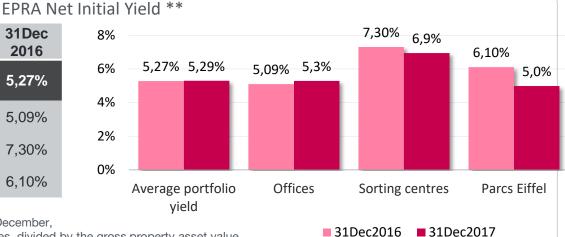
#### EPRA topped-up yield\*

	31Dec 2017	31Dec 2016	
Average portfolio yield	5,47%	5,54%	
Offices	5,45%	5,38%	
Sorting centres	6,94%	7,30%	
Parcs Eiffel	5,25%	6,32%	



(\*) Net Initial Yield EPRA topped-up: annualized rent as at 31 December, including running rental concessions, net of expenses, divided by the gross property asset value

#### 31Dec 31Dec 2017 2016 Average portfolio yield 5,29% 5,27% Offices 5,3% 5,09% Sorting centres 6,9% 7,30% Parcs Eiffel 5,0% 6,10%



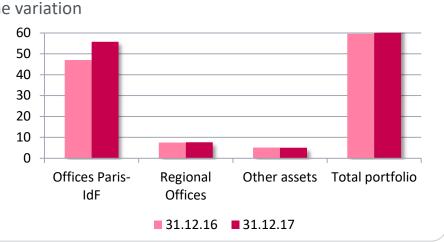
(\*\*) Net Initial Yield EPRA: annualized rent as at 31 December, including running rental concessions, net of expenses, divided by the gross property asset value



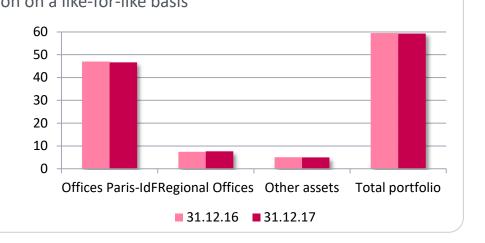
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## RENTAL VARIATION OFFICES / OTHER ASSETS

#### IFRS rental income variation 31.12.17 31.12.16 in €m Diff Diff % Offices Paris-IdF 55,8 47,0 18,7% 8,8 Regional Offices 7,5 2,3% 7,6 0,2 **Total offices** 63,4 54,4 9,0 16,5% Other assets 5,0 5,1 -0,1 -2,3% Total portfolio 14,8% 68,4 59,6 8,8



#### IFRS rental income variation on a like-for-like basis in €m 31.12.17 31.12.16 Diff Diff % Offices Paris-IdF 46,7 47,0 -0,3 -0.7% Regional Offices 7,6 7,5 0,2 2,3% **Total offices** 54,3 54,4 -0,1 -0,3% Other assets 5.0 5,1 -0,1 -1,7% Total portfolio 59,3 59,5 -0,2 -0,4%



61

IFRS Rental income variation on a like-for-like basis = -0.4%

Impact of investments on Rental income variation: € +9.1m / Impact of disposals on rental income variation: none (property sold end December 2017)



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