



Public Limited Company with board of directors with capital of €28,681,360
Registered office: 20-22, rue de la Ville l'Evêque, 75008 Paris
572 182 269 Register of Trade and Companies Paris

Board of Directors and Management Direction

Chairman and Managing Director

Mark INCH

Other offices and mandates held at 31 December 2011:

Board member, Société de la Tour Eiffel Foundation
Manager, Bluebird Investissements SARL
Board member, Fédération des Sociétés Immobilières et Foncières
Director, Emirates REIT Management (Private) Limited, foreign company
Director, Eiffel Holding Limited, foreign company

Deputy Managing Directors

Robert WATERLAND

Other offices and mandates held at 31 December 2011:

Chairman of the Société de la Tour Eiffel Foundation
Chairman, SAS Locafimo
Manager, SCI du 153 avenue Jean Jaurès
Manager, SCI Arman F02
Manager, SCI Arman Ampère
Manager, SCI Caen Colombelles
Manager, SCI Cogolin Gaou
Manager, SCI Comète
Manager, SCI de Brou
Manager, SCI de la Crau
Manager, SCI des Berges de l'Ourcq
Manager, SCI Etupes de l'Allan
Manager, SCI Grenoble Pont d'Oxford
Manager, SCI Marceau Bezons
Manager, SCI Montrouge Arnoux
Manager, SCI Nowa
Manager, SCI Porte des Lilas
Manager, SCI Rueil National
Manager, SCI Vélizy Topaz
Manager, SNC Awon Participations – SNTP
Manager, SC Layla

Jérôme DESCAMPS

Other offices and mandates held at 31 December 2011:

Chief Financial Officer, SNC Tour Eiffel Asset Management (formerly Awon Asset Management)



Board members

Mercedes ERRA

Other offices and mandates held at 31 December 2011:

Managing Director and board member of BETC Euro RSCG
 Executive President, Euro RSCG Worldwide, foreign company
 Managing Director & Board Member, Havas, listed company,
 Chairwoman, Euro RSCG 4D
 Board member, Euro RSCG C&O
 Board member, BETC London Ltd
 Board member, Accor, listed company
 Board member, France Télévisions, listed company

Renaud HABERKORN

Other offices and mandates held at 31 December 2011:

Member of the Investment Committee, Redwood Grove International, foreign company
 Board member, Polish Investments Real Estate Holding II B.V., foreign company
 Board member, Polish Investments Real Estate Holding II B.V., foreign company

Aimery LANGLOIS-MEURINNE

Other offices and mandates held at 31 December 2011:

Member of the Supervisory Board, PAI PARTNERS SAS,
 Member of Supervisory Board, Louis Dreyfus Commodities Holding BV, foreign company,
 Board member and Vice-Chairman, IMERYYS SA, listed company
 Board member, IDI, listed company
 Board member, PARGESA NETHERLANDS, foreign company

Richard NOTTAGE

Other offices and mandates held at 31 December 2011:

Manager, Genviva Capital SARL,
 Chairman, Société Hôtelière Paris les Halles SAS,
 Board member, WBA Saint Honoré SA,
 Board member, Société Hôtelière Toulouse Centre SA,
 Manager, Elorac SARL,
 Chairman, Hôtel La Falaise Dinard SAS,
 Chairman, The Grand Real Estate B.V. (Netherlands), foreign company,
 Chairman, St James Hotel Limited (United Kingdom), foreign company,
 Chairman, Samorais Ltée (Canada), foreign company,
 Chairman, 9007-2521 Québec Inc (Canada), foreign company,
 Chairman, 1180 GP Inc (Canada), foreign company,

Philippe PROUILLAC

Other offices and mandates held at 31 December 2011:

Acting Manager, CIPA company