



PRESENTATION

# Half-year results

# 2010

29<sup>th</sup> July 2010



# 2010 half-year results

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results  
2009

## Economic background



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# Economic background

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## Macro economics dominate

A semester of two halves:

- Up to end April, gradual improvement in economic environment, the financial and property markets
- Since the May sovereign debt crisis, uncertainty has returned
  - ➔ Prevailing investor sentiment reflects macro economic concerns with scant attention to individual corporate operating performance



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## Massy Ampère



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# Massy Ampère

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## The Carrefour saga

- STE was approached at the outset of the year to tender an offer to construct on its Massy Ampère development site a new headquarters complex for Carrefour
- The project was to comprise 85,000 m<sup>2</sup> offices and ancillary space, showrooms and parkings
  - Investment: 250 M€
  - Projected rental level: 23 M€/an
  - Completion 2014

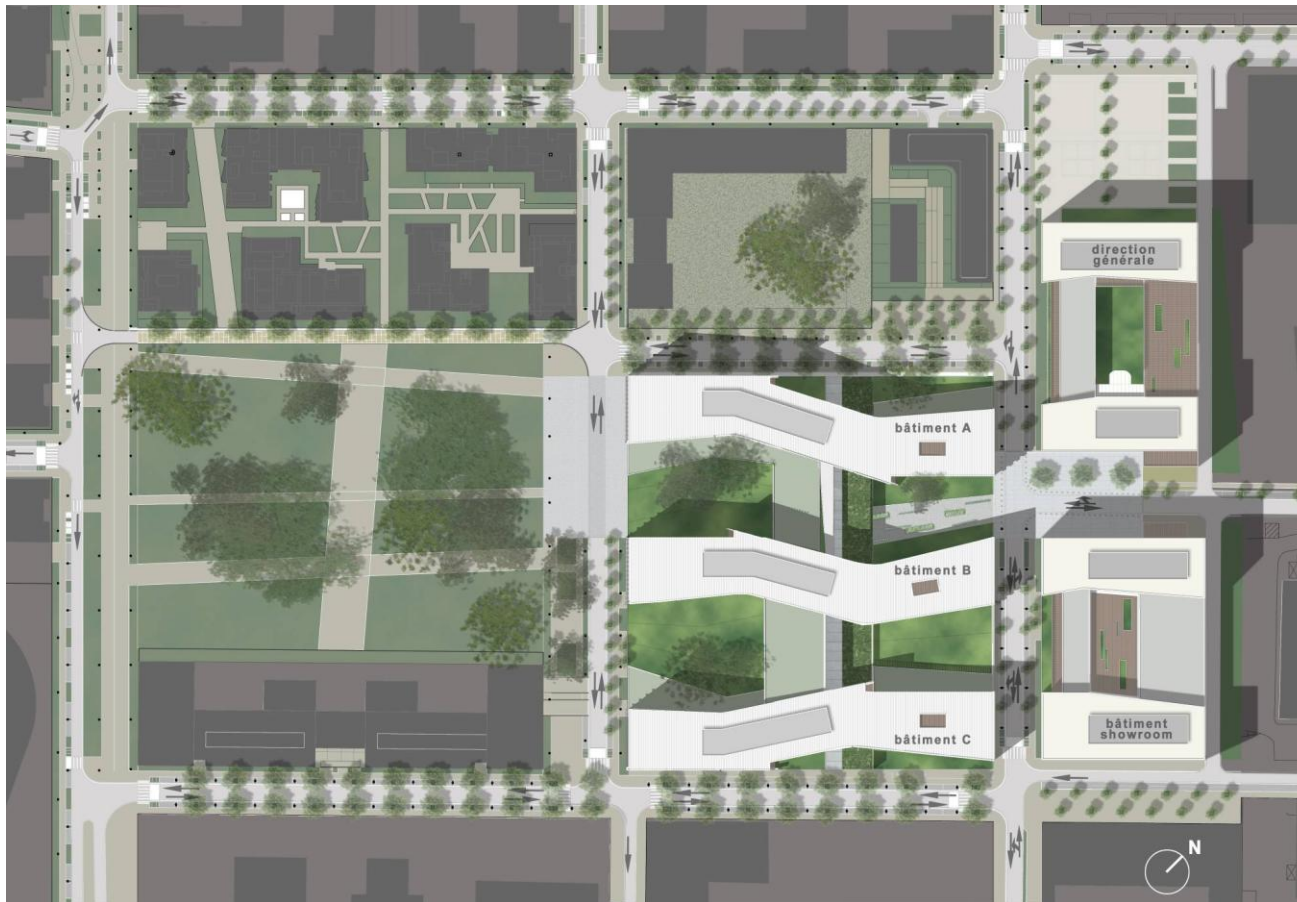


# Massy Ampère

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## The Carrefour saga



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# Massy Ampère

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## The Carrefour saga

- Carrefour have opted for a competing project on an adjacent site owned by Colony Capital, one of their shareholders
- STE was not prepared to commit to such a formidable undertaking based on questionable economics
- The chosen project appears more than ambitious in the light of the prevailing planning status of the locality



# Massy Ampère

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Despite the disappointment:

- The choice of Carrefour to locate some 5,000 employees in Massy demonstrates the potential of the locality for office development and will enhance the value of STE's substantial holdings there;
- The various initiatives actionned by the company during the negotiation period with potential financial and operational partners confirmed STE's conviction as to the possibility of progressively unlocking the substantial Massy site reserve potential without recourse to a dilutive rights issue.



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## Real estate background



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# Real estate background

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## Office leasing market hesitant

- The leasing market is no longer in decline
- But a slow recovery in the face of weak growth devoid of service industry job creation. Demand still principally motivated by rationalization and cost cutting
- A tangible shortage of quality new space at economic rents can however be foreseen in 2012



# Real estate background

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## Office leasing market hesitant

- Stable supply (3,600,000 m<sup>2</sup>) and vacancy rate (7%)
- Gross take up increases 26% during 1<sup>st</sup> half; anticipated take up at 2,000,000 m<sup>2</sup> for 2010 in line with average outcome of recent years
- Stable average rents in Paris at 305 €/m<sup>2</sup> and in the regions
- 66% of lettings concern new or refurbished space which accounts for only 26% of supply



# Real estate background

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## Polarised investment market

- Investment market recovery (€ 4.6 billion transacted 1st half : + 77%) limited to core low-risk situations
- Increase in lot sizes transacted
- Speculative development remains at a standstill
- No evidence of distressed sales or busted loan disposals



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## Key figures



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# Key figures

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## Marked improvement in recurring cash flow

In M€	H1 2010	H1 2009
<b>Gross rental income *</b>	<b>37,4</b>	<b>37,1</b>
<b>Net operating income *</b>	<b>30,6</b>	<b>30,4</b>
<b>Net recurring profit *</b>	<b>18,2</b>	<b>16,4</b>
Fair value adjustments and disposals	+0,4	-73,7
<b>Net consolidated result</b>	<b>18,2</b>	<b>-57,3</b>
Cash flow	18,7	15,9
Cash flow (€/share)	3,4	2,9
<b>Distribution per share</b>	<b>2 €</b>	<b>2 €</b>
	<b>30/06/2010</b>	<b>31/12/2009</b>
<b>Portfolio value</b>	<b>1 052,30</b>	<b>1 044,7</b>
Liquidation NAV (€/share)	71,8	70,0
Replacement NAV (€/share)	75,8	74,0

(\*) progression in spite of disposals and no new investment



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## Highlights



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# Highlights

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## Consolidated financial structure

- Refinancing of a 76,5 M€ corporate credit line end Q1 2010
- 207 M€ in hedging instruments (SWAPs and CAPs) contracted, maturity extended from 2010 to 2013
- Disposals: **65.5 M€** of which 34.5 M€ completed and 31 M€ under offer (year's objective: 50 M€)
  - Lyon 8ème
  - La Poste - Champs sur Marne
  - Rue de Charonne – Paris XI
  - Lots in the Parc Eiffel des Tanneries – Strasbourg
  - Rue Pierre Valette – Malakoff



# Highlights

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## Enhanced lease profile

- Renegotiation of Post Office portfolio
  - Average date break: Q1 2015
  - Average lease term: November 2017
  - 8.8 M€ of annual rent (NB : Champs sur Marne sold 02/07/2010)
  
- Discussions in hand for leasing on recent deliveries:
  - Topaz: 75%
  - Chartres: 25%
  
- Leasings and renewals on existing portfolio: 2.4 M€ for 27,000 m<sup>2</sup>



# Highlights

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## Awon Asset Management becomes Tour Eiffel Asset Management as at 01.09.2010



AWON  
ASSET MANAGEMENT



TOUR EIFFEL  
ASSET MANAGEMENT

- Building and clarifying the STE group image
- Modus operandi unchanged
- Improved lisibility



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## STE portfolio performance



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# STE portfolio performance

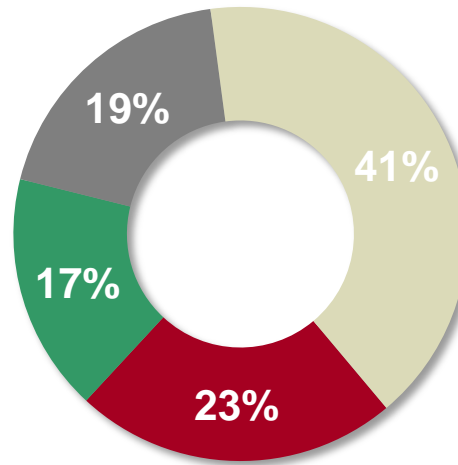
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## A portfolio tuned to tenant demand

59% under 10 years

Portfolio value  
1 052M€





# STE portfolio performance

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## Defensive qualities

### IPD Benchmark (\*)

**STE portfolio performance** - **0.7 %**

**2009 Benchmark IPD** - **2.4 %**

**Out-performance 2009** + **1.7 %**

**Out-performance 2008** + **5.0 %**

(\*) source : Investment Property Databank limited



# STE portfolio performance

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## ... and resistant

- Occupancy rates stable\*: 89.5 % physical  
90.1 % financial
- Average data :
  - Reasonable rental level: 136 €/m<sup>2</sup>
  - Secured rents: 2/3 of leases with term of 28/02/2016
  - Reasonable lot size: 17.5 M€
  - Overall gross yield: 7.8 %

(\* ) excluding 2010 deliveries



# STE portfolio performances

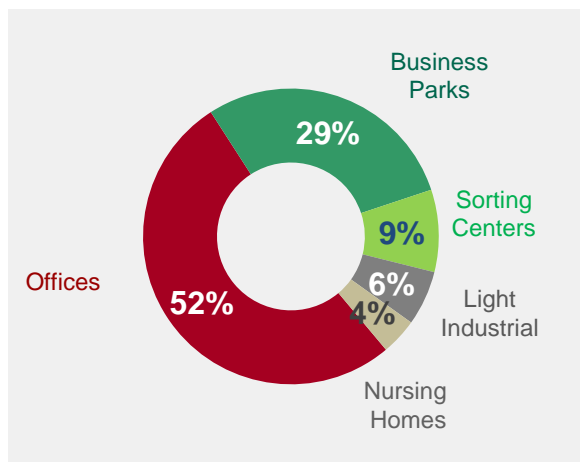
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## Value and breakdown

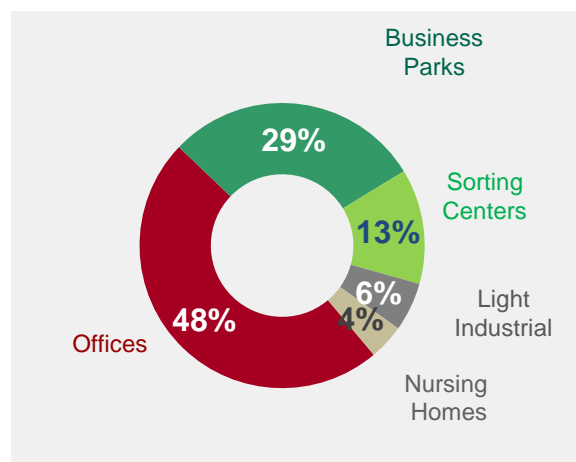
### Portfolio as at 30<sup>th</sup> June 2010

#### By value



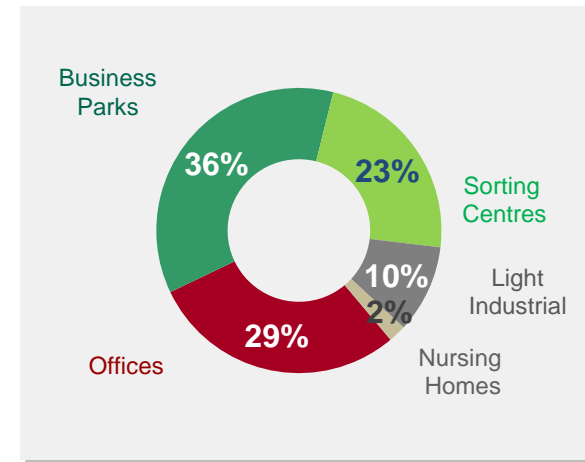
**1 052 M€**

#### By secure rent



**75 M€**

#### By m<sup>2</sup>



**666 322 m<sup>2</sup>**

Paris / IdF 572 M€ (54%)

Régions 480 M€ (46%)

38 M€ (50%)

37 M€ (50%)

241 969 m<sup>2</sup> (36%)

424 353 m<sup>2</sup> (64%)

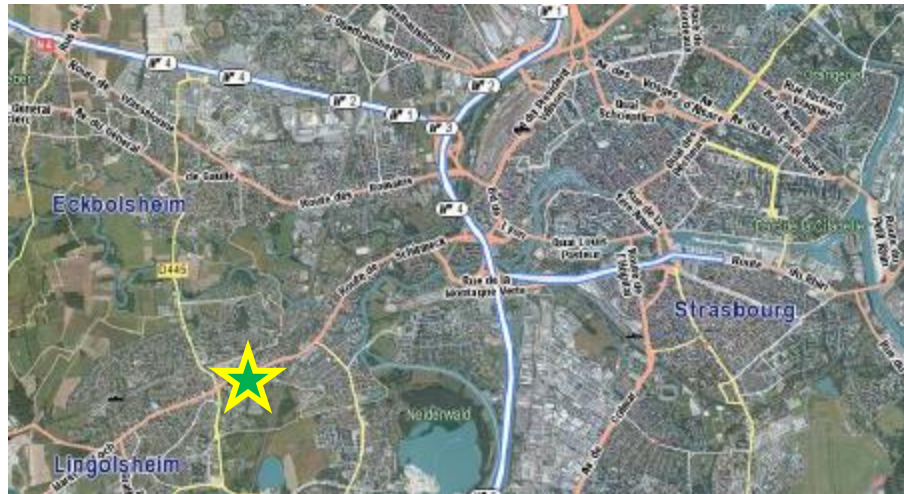


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## Spotlight Parc Eiffel des Tanneries - Strasbourg



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# Spotlight

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## Parc Eiffel des Tanneries - Strasbourg

- Established as the leading business park in Strasbourg, set amidst a luxuriant, 20 hectare landscaped site and strategically located to the south east towards the airport with, in addition, a direct tramway link to the town centre
- However over-dimensioned relative to the local office and business space market
- Since acquiring the park in 2006, STE has implemented a strategy aimed at rationalization and market repositioning of the available space



# Spotlight

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## Parc Eiffel des Tanneries - Strasbourg

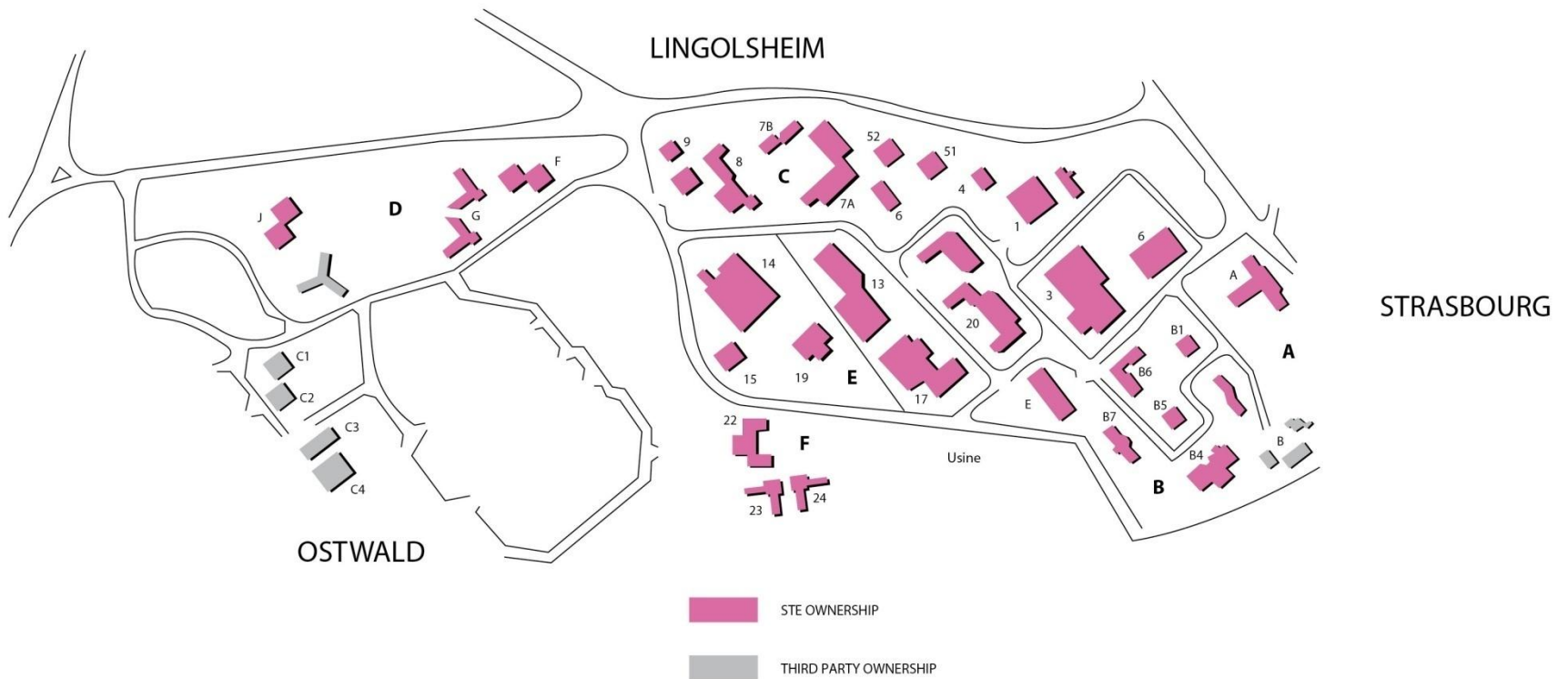
- Development of two new buildings, flanking the park entrance (3,200 m<sup>2</sup>)
- Renewal of signage and improved traffic irrigation
- Sale of surplus development sites and period buildings suitable for conversion into residential use
- Sale of a commercial site to a Swiss company for construction of its own build-to-suit laboratory facility
- Demolition of obsolete buildings
- Displacement and restacking of certain tenants

# Parc des Tanneries - Strasbourg

As at 31/12/2005

Floor area: 60 000 sqm - Occupancy rate: 52 %

Valuation: 31 500 000 €

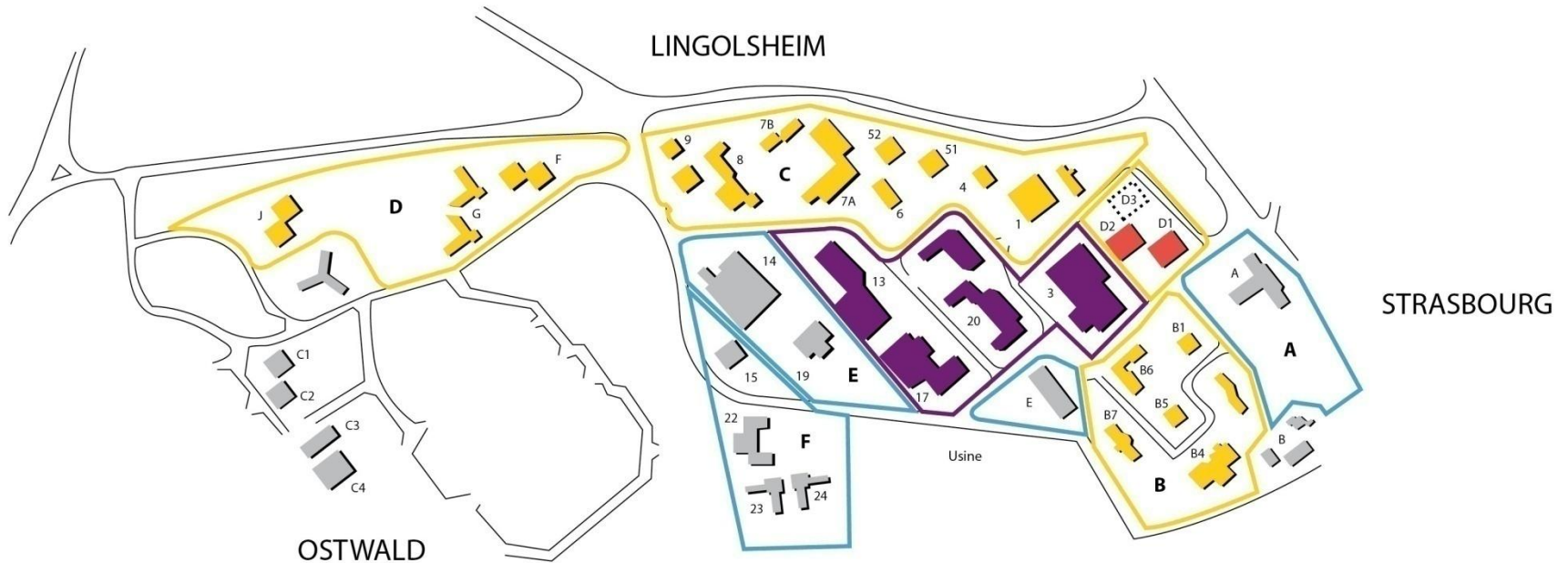


# Parc des Tanneries - Strasbourg







As at 01/07/2010

Floor area: 42 810 sqm - Occupancy rate: 55,5 %

Valuation: 34 800 000 €



Disposal gains € 7.8 M

- |                                                                                     |                                 |                                                                                       |                                                    |
|-------------------------------------------------------------------------------------|---------------------------------|---------------------------------------------------------------------------------------|----------------------------------------------------|
|  | LOTS CEDED / EARMARKED FOR SALE |  | THIRD PARTY OWNERSHIP                              |
|  | LIGHT INDUSTRIAL                |  | NEW DEVELOPMENT 2009/2010<br>Floor area: 3 200 sqm |
|  | OFFICES                         |  | FUTURE DEVELOPMENT                                 |
- Sale HABITATION MODERNE: "A" building 30/03/2010
  - Sale in hand OCTOPHARMA 14 & 19 buildings
  - To be ceded late 2010: Lots 15/22/23/24
  - "E" building subject to discussion



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## Financial results



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# 2010 half-year financial results

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## Current cash flow

in M€	30/06/2010	30/06/2009	Variation
<b>Gross rental income</b>	37,4	37,1	0,8%
Property operating expenses	4,7	4,6	2,2%
Operating expenses	2,0	2,0	-
Net finance costs	12,0	14,2	-15,5%
<i>Non cash adjustments</i>	<i>0,0</i>	<i>-0,4</i>	-
<b>Cash flow</b>	<b>18,7</b>	<b>15,9</b>	<b>17,6%</b>



# 2010 half-year financial results

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## Consolidated result

in M€	30/06/2010			30/06/2009		
	Recurring activity	Fair value and disposals	Result	Recurring activity	Fair value and disposals	Result
Gross rental income	37,4		37,4	37,1		37,1
Property operating expenses	-4,7		-4,7	-4,6		-4,6
<b>Net rental income</b>	<b>32,7</b>	<b>0,0</b>	<b>32,7</b>	<b>32,5</b>	<b>0,0</b>	<b>32,5</b>
Corporate expenses	-2,0	-0,1	-2,1	-2,0	-0,1	-2,1
<b>Current operating income</b>	<b>30,7</b>	<b>-0,1</b>	<b>30,6</b>	<b>30,5</b>	<b>-0,1</b>	<b>30,4</b>
Proceeds from disposals		0,3	0,3		-0,6	-0,6
Property fair value adjustment		0,6	0,6		-65,9	-65,9
Other operating income and expenses		-0,4	-0,4	-0,4	-0,6	-1,0
<b>Net current operating income</b>	<b>30,7</b>	<b>0,4</b>	<b>31,1</b>	<b>30,1</b>	<b>-67,2</b>	<b>-37,1</b>
Net finance costs	-12,5		-12,5	-14,2		-14,2
Other financial income and expenses		-0,4	-0,4		-7,0	-7,0
<b>Net financial result</b>	<b>-12,5</b>	<b>-0,4</b>	<b>-12,9</b>	<b>-14,2</b>	<b>-7,0</b>	<b>-21,2</b>
<b>Profit / loss before tax</b>	<b>18,2</b>	<b>0,0</b>	<b>18,2</b>	<b>15,9</b>	<b>-74,2</b>	<b>-58,3</b>
Tax		0,0	0,0		-0,1	-0,1
<b>Net profit / loss</b>	<b>18,2</b>	<b>0,0</b>	<b>18,2</b>	<b>15,9</b>	<b>-74,3</b>	<b>-58,4</b>
Minority interests	0,0		0,0	-0,5		-0,5
<b>Net profit / loss (Group share)</b>	<b>18,2</b>	<b>0,0</b>	<b>18,2</b>	<b>16,4</b>	<b>-74,3</b>	<b>-57,9</b>



# 2010 half-year financial results

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## Balance sheet

<b>Assets</b>	<b>(in M€)</b>	<b>30/06/2010</b>	<b>31/12/2009</b>
Investment properties		1 009,6	1 036,6
Assets earmarked for disposal		42,7	8,1
Other fixed assets		1,5	1,9
Receivables		35,4	46,1
Cash and equivalent		11,0	24,9
<b>Total Assets</b>		<b>1 100,2</b>	<b>1 117,6</b>
<b>Liabilities</b>	<b>(in M€)</b>	<b>30/06/2010</b>	<b>31/12/2009</b>
Share capital and reserves		353,2	345,6
<i>of which Result</i>		<b>18,2</b>	<b>-60,1</b>
Long term debt		663,9	675,6
Other liabilities		83,1	96,4
<b>Total Liabilities</b>		<b>1 100,2</b>	<b>1 117,6</b>



# 2010 half-year financial results

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## Status and cost of finance: continued fine tuning

- Disposals lead to modest reduction in LTV and debt despite 60,000 m<sup>2</sup> of development in 2009/10 :
  - gross debt as at 30/06/10: € 663.9M
  - net group LTV: 62%
- Reduction in finance costs (30/06/10 vs 31/12/09)
  - gross finance cost: - 13%
  - average cost: 3.4 % vs 3.9 %
- Hedging: 100%
  - fixed: 51 %
  - caped: 49 %



# 2010 half-year financial results

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## 2010 interim dividend

- Current cash-flow: **3.4€/share**
- 2010 interim dividend: **2€/share**
- Option of payment in cash or shares; option period: 9<sup>th</sup> August to 24<sup>th</sup> September 2010
- Payment: 6<sup>th</sup> October 2010



# 2010 Calendar

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**6 October 2010**

**9 November 2010**

- ▶ Interim dividend pay-out
- ▶ 3rd quarter 2010 turnover



PRESENTATION

# Half-year Results

# 2010

# - End -