



SOCIÉTÉ DE LA  
**TOUR EIFFEL**

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presentation

# **Annual results**

# 2010

3<sup>rd</sup> March 2011

# Summary



- A. Economical and financial context
- B. Highlights
- C. French office market
- D. Portfolio
- E. Financial results
- F. Outlook
- G. Calendar

# A. Economical and financial context



SOCIÉTÉ DE LA  
TOUR EIFFEL

Massy Ampère



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# Economic and financial context

## ➤ « Stop and go »

- Initial recovery of the early part of the year reversed by the sovereign debt crisis (Greece) in May
- Second half-year dominated by currency crisis and macro-economics
- Increased stability towards the end of the year but economic growth still fragile and uncertain (+1.5 % GNP and +5% unemployment)
- Interest rates remain at historically low levels

## Economic and financial context (cont.)

- The commercial real estate market hesitant but performs better than expected:
  - gradual improvement in leasing market due to low development pipeline and rental reductions
  - active but polarised investment market (+30%):
    - ✓ few committed vendors
    - ✓ focus on core ; continued risk aversion
- Values stabilize and rental indexation returns to positive territory



## B. Highlights



CityZen, Rueil Malmaison



© Paul MAURER

# STE status



## ➤ Soft landing

- Operating results unchanged on a like-for-like basis in spite of the recession: stability of rents and cash-flow

	2010	2009
In M€		
Gross rental income	72.2	75.7
Net operating income	56.5	59.3
Net recurring result	31.5	34.9
Net consolidated result	42.5	-60.1
In € per share		
Cash flow per share	6.0	6.1
Liquidation NAV	73.0	70.0
Distribution per share	4.2 *	4.0

NB : The interim dividend scrip issue resulted in a 3% dilution, equivalent to € +0.20 of recurring cash-flow per share

The leasing of Topaz-Vélizy and Chartres would imply € +0.75 of recurring cash-flow courant per share

\* €2 as interim dividend and €2.20 as pay-out dividend subject to the approval of the annual general meeting of 18 May 2011

# Major operating factors



## ➤ **Business as usual**

- 165 000 m<sup>2</sup> leased or renewed (€ 13.1M of annual rent)
- 38 000 m<sup>2</sup> development completions → € 5.8M of annual rent
- Disposals: 7 assets for € 51M → € 4M of annual rent
- Refinancing Q1 of € 76.5M corporate loan
- € 207M of hedging via swaps and caps
- Tour Eiffel Asset Management rebranding
- Continued environmental audit of the portfolio





## ➤ Work in progress

- Debt reduction (€47.9M) and LTV (60.4 % vs 62.3%)
- Average cost of debt: 3.5%
- Partial script issue in relation to 2010 interim dividend (€2/ per share), €6.7M cash retention
- Disposals release €12M of equity and permit €41.1M of debt amortization

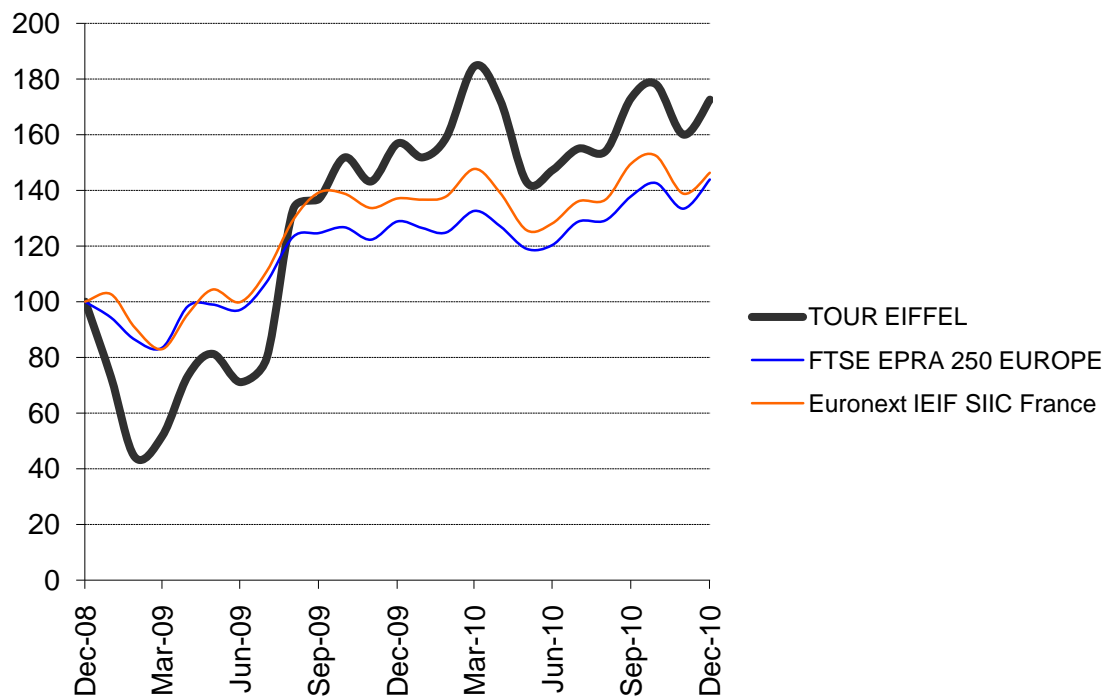
# Stock market performance

## ➤ Onwards and upwards

### Key facts as at 31/12/2010



Stock & sector-based indices trend from 2009 (100 basis as of 01/01/2009)



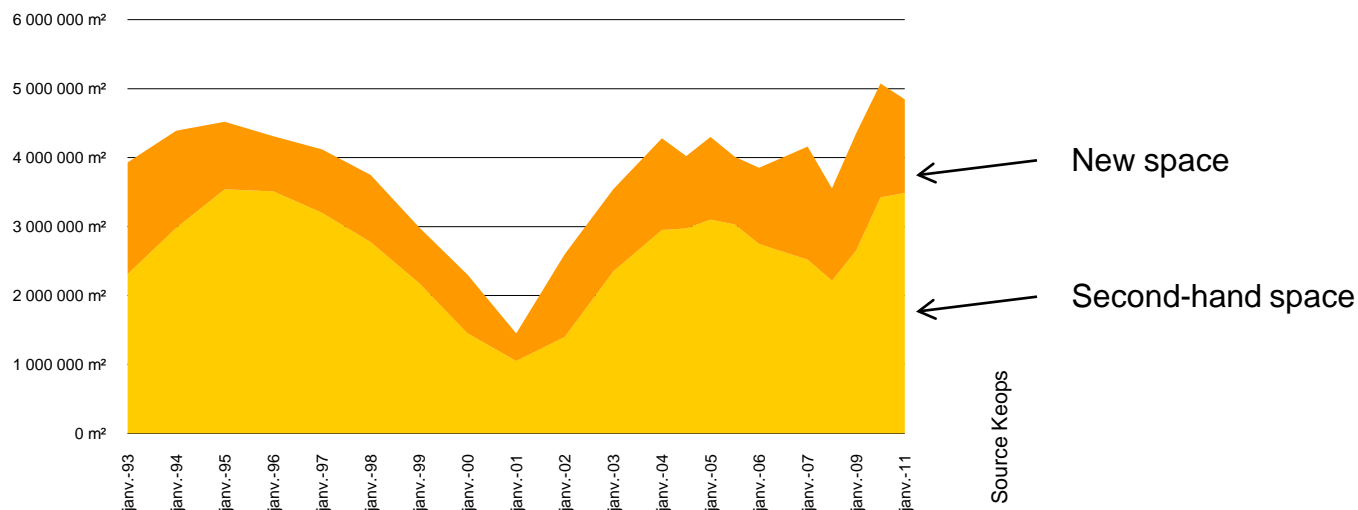
- Market capitalisation:  
€ 324.2M (+ 13.2 %)
- Share price: € 58 (+ 10%)
  - ✓ EPRA Europe : + 11.7 %
  - ✓ IEIF SIIC France : + 6.7 %
  - ✓ CAC 40 : - 3.3 %
- Discount to NAV: 20.6 %
- Shares: 5 592 284
- Free float: 90%
- Annual turnover: 46 %
- Share price as at 28/02/2011 :  
€ 63.25





## ➤ Somewhere over the rainbow

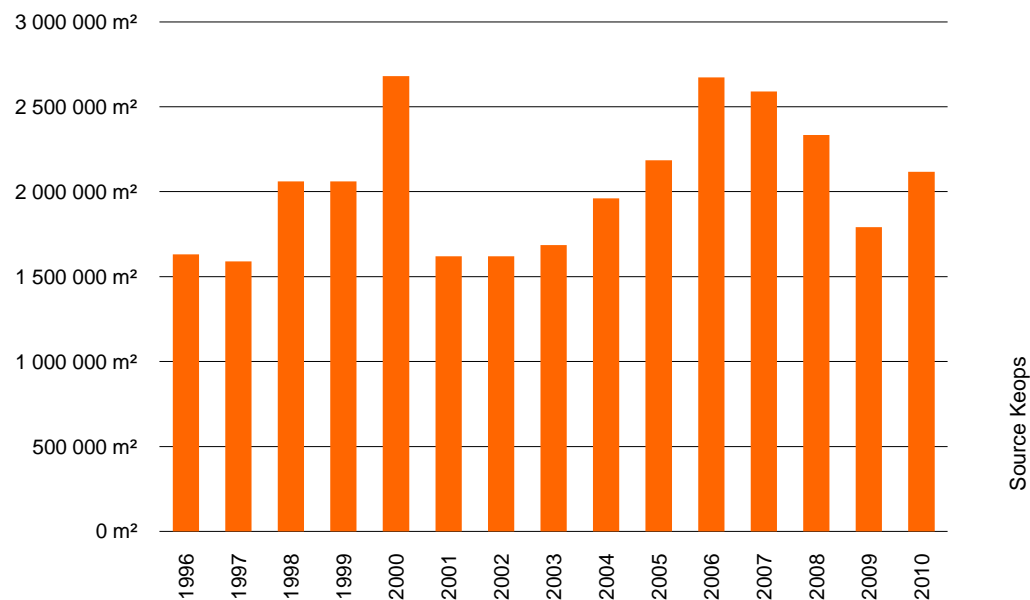
- Increase in supply arrested with 4.85 million m<sup>2</sup> available under one year in the Paris region, vacancy rate down from 7 to 6.9%
- Available new space under one year, down by 13% at 1.3 million m<sup>2</sup>, considered insufficient to meet demand



## Leasing (cont.)



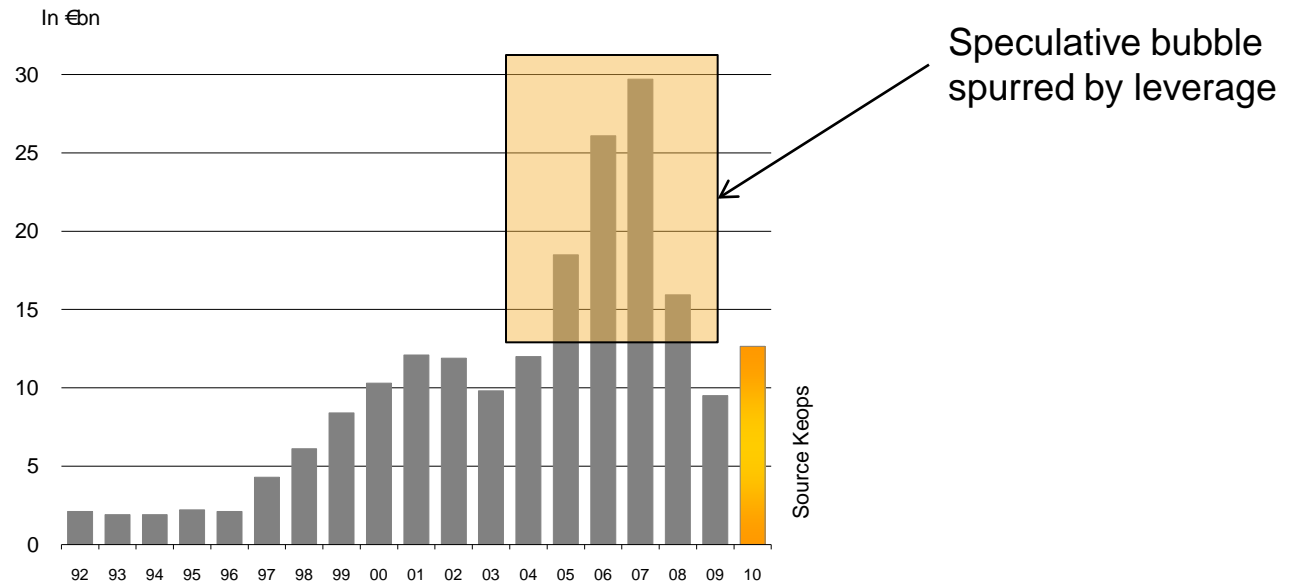
- Office take-up in the Paris region : 2.1 millions m<sup>2</sup>, +17%



- Prime rents advance, overall rents stable but still substantial landlord concessions



- Core dominates recovery: + 30% at € 11bn of placing



- Timid revival of speculative development market
- Fire sales not in evidence but still anticipated





## ➤ Cruising speed

Our focus on modern buildings in improving locations with moderate rents is in tune with market

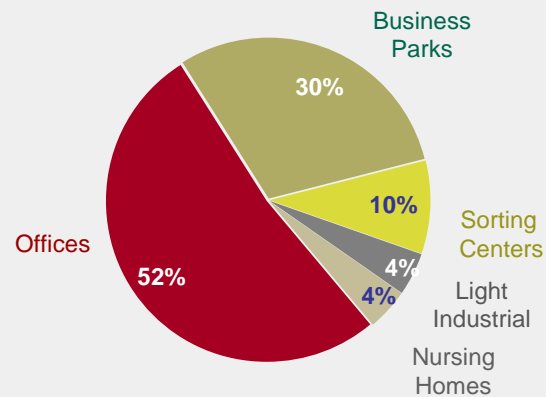
- **62% of new or recent buildings of which 30% green**
- Manageable capex liability
- Physical and financial occupancy rates stable (90%)
- Long-term leases, on average until mid 2016 for single tenant buildings
- Value (€ 1,025M) despite disposals (1% increase on a like-for-like basis)
- Average gross yield: 7.6%

# Value and breakdown



## Portfolio of commitments as at 31 December 2010

### By value

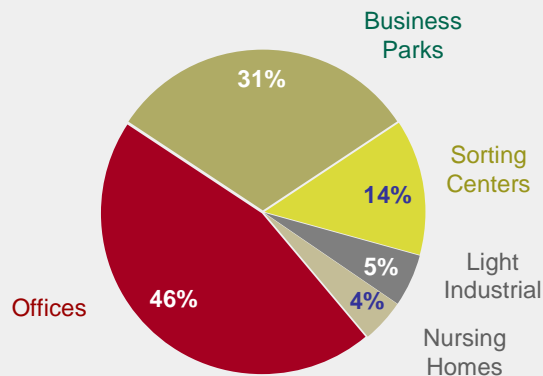


**1 025 M€**

Paris / IdF 540 M€ (53%)

Regions 485 M€ (47%)

### By secure rent

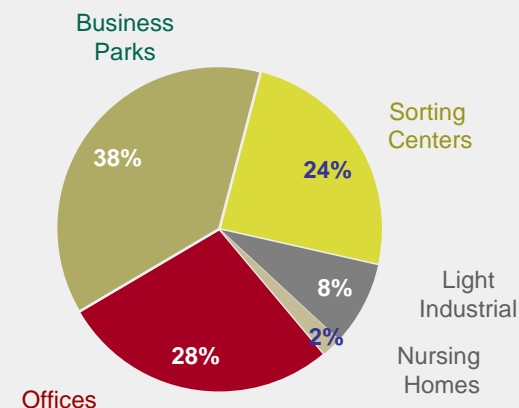


**70 M€**

37 M€ (53%)

33 M€ (47%)

### By m<sup>2</sup>



**645 860 m<sup>2</sup>**

219 216 m<sup>2</sup> (34%)

426 644 m<sup>2</sup> (66%)

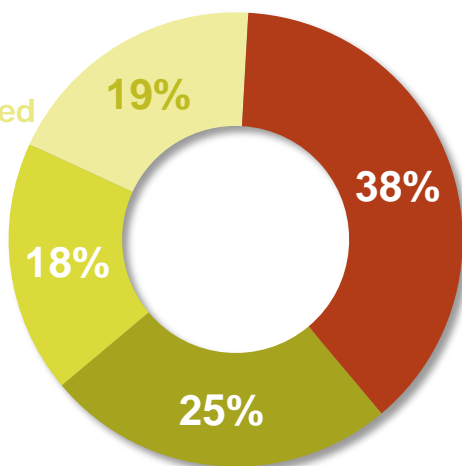
# Recent portfolio

- Portfolio corresponds to tenant demand  
62% under 10 years (46% in 2006)

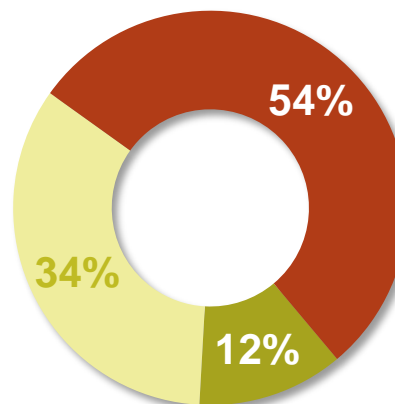


Portfolio value  
1 025 M€

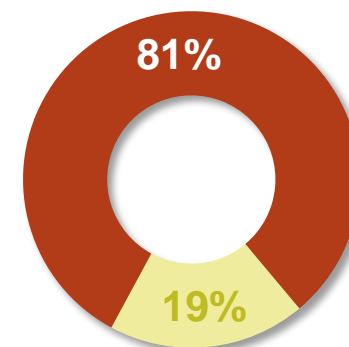
**STE 2010**



**STE 2006**



**IdF 2008**



New and refurbished

Green labelled

< 10 years

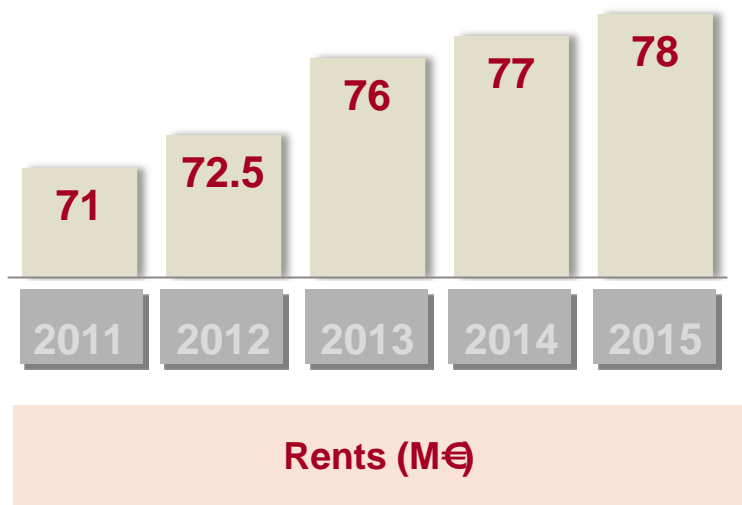
> 10 years



# Rental projections

## ➤ Stairway to heaven

- Rents generated by portfolio as at 31/12/2010, **on a like-for-like basis**:



- Indexation assumptions:
  - ✓ 2011 : + 0.3 %
  - ✓ 2012 : + 0.5%
  - ✓ 2013 : + 1%
  - ✓ 2014 : + 1%
  - ✓ 2015 : + 2%
- Excl. disposals, investment and external growth
- Rental flow Vélizy Topaz in 2013

# Development potential

## ➤ **Down the yellow brick road**

- **Offices: Massy – Ampère**
  - Buildable area: 67 000 m<sup>2</sup>
  - Potential rent: 16 M€
  - Intrinsic value underpinned by alternative residential use!
- **Parcs Eiffel and others:**
  - Buildable area: 50 000 m<sup>2</sup>
  - Potential rent: € 6M notably:
    - ✓ Parc du Golf – Aix en Provence: 8 000 m<sup>2</sup>
    - ✓ Parc d'Orsay: 8 000 m<sup>2</sup>
    - ✓ Parc des Près – Lille: 5 500 m<sup>2</sup>

## E. Financial results



Les Aygalades,  
Parc Eiffel  
Marseille

## ➤ Bridge over troubled waters

in M€	2010	2009
<b>Gross rental income</b>	<b>72.2</b>	75.7
Property operating expenses	10.9	10.6
Operating expenses	4.7	5.1
Net finance costs	23.2	26.7
<b>Cash flow</b>	<b>33.4</b>	<b>33.3</b>
in €/share		
<b>Cash flow</b>	<b>6.0</b>	<b>6.1</b>

\* Number of shares: 5 592 284 as at 31/12/2010 and 5 433 036 as at 31/12/2009



## ➤ **Getting better all the time**

- LTV trending downwards
  - Gross debt as at 31/12/2010 : € 627.7M
  - Net group LTV: 60.4 %
- Low average debt cost: 3.5 %
- Hedging: 99 %
  - fixed: 61%
  - capped: 39 %
- Average new cap rates: 2.25 %
- Average new swap rates: 1.6 %



# Consolidated result



in M€

	2010			2009		
	Recurring activity	Non recurring activity	Result	Recurring activity	Non recurring activity	Result
Gross rental income	72.2		72.2	75.7		75.7
Property operating expenses	-10.9		-10.9	-10.6		-10.6
<b>Net rental income</b>	<b>61.3</b>	<b>0.0</b>	<b>61.3</b>	<b>65.1</b>	<b>0.0</b>	<b>65.1</b>
Corporate expenses	-4.7	-0.1	-4.8	-5.1	-0.7	-5.8
<b>Current operating income</b>	<b>56.6</b>	<b>-0.1</b>	<b>56.5</b>	<b>60.0</b>	<b>-0.7</b>	<b>59.3</b>
Proceeds from disposals		-1.7	-1.7		-0.4	-0.4
Property fair value adjustment		8.1	8.1		-88.1	-88.1
Other operating income and expenses		-0.4	-0.4		0.8	0.8
<b>Net current operating income</b>	<b>56.6</b>	<b>5.9</b>	<b>62.5</b>	<b>60.0</b>	<b>-88.4</b>	<b>-28.4</b>
Net finance costs	-24.8		-24.8	-25.4		-25.4
Other financial income and expenses		5.1	5.1		-6.6	-6.6
<b>Net financial result</b>	<b>-24.8</b>	<b>5.1</b>	<b>-19.7</b>	<b>-25.4</b>	<b>-6.6</b>	<b>-32.0</b>
<b>Profit / loss before tax</b>	<b>31.8</b>	<b>11.0</b>	<b>42.8</b>	<b>34.6</b>	<b>-95.0</b>	<b>-60.4</b>
Tax	-0.3		-0.3	-0.3		-0.3
<b>Net profit / loss</b>	<b>31.5</b>	<b>11.0</b>	<b>42.5</b>	<b>34.3</b>	<b>-95.0</b>	<b>-60.7</b>
Minority interests	0.0		0.0	-0.6		-0.6
<b>Net profit / loss (Group share)</b>	<b>31.5</b>	<b>11.0</b>	<b>42.5</b>	<b>34.9</b>	<b>-95.0</b>	<b>-60.1</b>

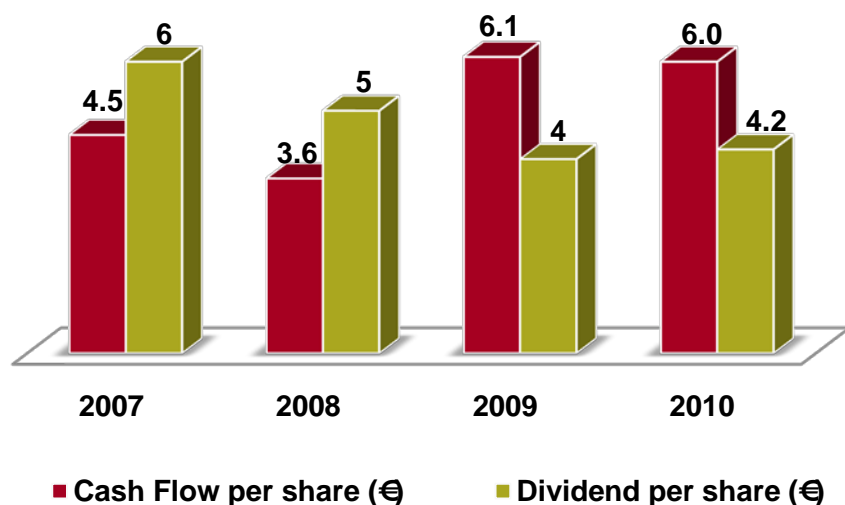
# Balance sheet



<b>Assets</b>	<b>(in M€)</b>	<b>31/12/2010</b>	<b>31/12/2009</b>
Investment properties		1 004.8	1 036.6
Assets earmarked for disposal		17.3	8.1
Other fixed assets		1.1	1.9
Receivables		31.8	46.1
Cash and equivalent		10.3	24.9
<b>Total Assets</b>		<b>1 065.3</b>	<b>1 117.6</b>
<b>Liabilities</b>	<b>(in M€)</b>	<b>31/12/2010</b>	<b>31/12/2009</b>
Share capital and reserves		373.4	345.6
<i>of which Result</i>		<b>42.5</b>	<b>-60.1</b>
Long term debt		627.7	675.6
Other liabilities		64.2	96.4
<b>Total Liabilities</b>		<b>1 065.3</b>	<b>1 117.6</b>



## ➤ Ride my see-saw



- 2010 Dividend : 4.20 € per share (+5%)
  - € 2 interim dividend paid out in October 2010
  - € 2.20 proposed to AGM of 18/05/2011
- 70% of current cash flow
- Yield: 7.2% on 31/12/2010 share price



Topaz, Vélizy





## ➤ **Operating environment**

- Leasing market remains flat but improves gradually
- Return to positive indexation
- Yield compression on core property spreads to other market sectors
- Uplift in residential values
- Impact of fiscal and regulatory measures

## ➤ **STE initiatives**

- Seek to launch some speculative or turn-key developments, principally on in-house land reserves
- Remain alert to investment opportunities corresponding to our current focus i.e. new offices in the Parisian suburbs
- Disposals / Portfolio turnover





## ➤ **Financing**

- Capital increase: how much? when? how?
- Refinancing: prolongation, break-down, and staggering of 2013 maturities

## ➤ **Governance**

- Board of directors modification

# G. 2011 Calendar



**12 May 2011**

➤ **2011 first quarter turnover**

**18 May 2011**

➤ **Combined General Meeting**

**21 June 2011**

➤ **Final 2010 pay out**

**28 July 2011**

➤ **2011 half-year results**

**October 2011**

➤ **2011 interim dividend**



PRESENTATION

# 2010 annual results

- END -